



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MAY 4, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** ... Don Hallmark (p.3)
- V. AWARDS AND RECOGNITION**
 - A. May 2021 Associates of the Month** Russell Tippin
 - Nurse – Quinn Heath, RN Recovery Room
 - Clinical – Isai Huerta, Paramedic Emergency Department
 - Non-Clinical – Mary Elena Lopez, Care Management Assistant
 - B. Unit HCHAPS High Performer(s)** Christin Timmons
 - 8C
 - C. Nursing Staff Recognition** Christin Timmons
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** Don Hallmark (p.4-28)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, April 6, 2021**
 - B. Consider Approval of Special Board Meeting Minutes, April 14, 2021**
 - C. Consider Approval of Joint Conference Committee, April 27, 2021**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, March 2021**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Bryn Dodd (p.29-87)
 - 1. Quarterly Investment Report – Quarter 2, FY 2021
 - 2. Quarterly Investment Officer’s Certification
 - 3. Financial Report for Month Ended March 31, 2021
 - 4. Consider Approval of Master Services Agreement with R1 RCM Inc.

X. TTUHSC AT THE PERMIAN BASIN REPORT

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin (p.88-89)

A. COVID-19 Update

B. Consider Moving the June 1, 2021 Finance Committee and Regular Board Meeting to Thursday, June 3, 2021.

C. Ad hoc Report(s)

XII. GUIDELINES CRITERIA AND RESOLUTION FOR TAX ABATEMENT . Steve Steen (p.90-102)

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code.; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCHS Lease Agreements

B. Consider Approval of MCH ProCare Provider Agreements

C. Resolution to Create Non-profit Entity

D. Inpatient Rehabilitation Agreement with Encompass Health

XV. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
APRIL 6, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Ben Quiroz
Wallace Dunn
Richard Herrera

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Christin Timmons, Chief Nursing Officer
Alison Pradon, Vice President of Development
David Chancellor, Vice President of Human Resources
Chaplain Doug Herget
Chaplain Farrell Ard
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Dr. Gary Ventolini, TTUHSC Permian Basin
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Don Hallmark, President
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, Vice President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

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II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Ben Quiroz presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. April 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Brandon Mijango, CNA Flex Pool
- Non-Clinical – Javier Vizcaino, Supply Processing Supervisor
- Nurse – Haley Shook, LVN 9C

B. Unit HCAHPS High Performers

Christin Timmons, Chief Nursing and Experience Officer introduced the Unit HCAHPS High Performers

- 6W - 97th percentile in patient experience
- 4E - 95th percentile in patient experience

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, March 2, 2021

B. Consider Approval of Joint Conference Committee, March 30, 2021

C. Consider Approval of Federally Qualified Health Center Monthly Report, February 2021

David Dunn moved and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended February 28, 2021
2. Consent Agenda
 - a. Consider Approval of Citrix Platform Hardwar/License Support Agreement Renewal
 - b. Consider Approval of Med-Sharp's Agreement Renewal
 - c. Consider Approval of Texas Healthcare Linens Renewal
3. Capital Expenditure Requests
 - a. Consider Approval of Shimadzu MobileDart Evolution MX8k (x2)
 - b. Consider Approval of Siemens Evo Gamma Camera
 - c. Consider Approval to Replace Badge Access Security System and Software House C-Cure9000 ePACS Upgrade

- d. Consider Approval of GE Healthcare OEC Mobile C-arm
- e. Consider Approval of CMC/Telemetry Upgrade
- f. Consider Approval of Telemetry Monitoring

Bryn Dodd moved and Ben Quiroz seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XI. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION

Steve Ewing, Chief Financial Officer, presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the investment agreement, the total net income for Odessa Junior College Trust is \$13,070.86. Ninety percent of that amount is \$11,763.77 and this amount will be paid to Odessa Junior College. Ten percent, \$1,307.09 will be retained as an addition to principal.

The total net for the TTUHSC-PB Trust is \$39,207.39. Ninety percent of that amount is \$35,286.65 and this amount will be paid to TTUHSC-PB. Ten percent, \$3,920.74 will be retained as an addition to principal.

The total net income for University of Texas-PB is \$9,728.64. Ninety percent of that amount is \$8,755.77 and this amount will be paid to University of Texas-PB. Ten percent, \$972.87 will be retained as an addition to principal.

Richard Herrera moved and Mary Lou Anderson seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank as presented. The motion carried unanimously.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin, President/CEO provided a report on Medical Center Hospital and the response to the COVID-19 virus.

There are 16 COVID-19 patients in house today, 5 of them on ventilators. MCH has been working with area churches in scheduling vaccine clinics at their locations. We are partnering with Meals on Wheels to get others vaccinated. MCH has asked for a decrease in the allotment of vaccines we receive weekly. The UTPB staff and students will be getting their vaccines tomorrow.

This report was for information only. No action was taken.

B. Reappointment of ECHD Board Member to the City of Odessa Tax Incentive Committee

The City of Odessa requested that an ECHD board member be (re)appointed to the Tax Incentive Committee. David Dunn has been representing the Hospital on that board and he was reappointed to serve as the ECHD representative.

C. Ad-hoc Reports

The Regional Services Report was provided.

The search for a new Chief Medical Officer continues. MCH will be working with a search firm.

The MCH NICU has received the highest level designation. We are the only Level 3 NICU in the region.

These reports were for information only. No action was taken.

XIII. NOTICE OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT

Steve Steen presented the Notice of Election of Directors of the Ector County Hospital District. This report is for information only. No action was taken.

XIV. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark via telephone, Bryn Dodd, Mary Lou Anderson, David Dunn, Richard Herrera, Wallace Dunn and Ben Quiroz, Russell Tippin, Steve Ewing, Steve Steen, Michaela Johnson and Kerstin Connolly.

Russell Tippin, President/CEO, Steve Ewing, CFO and Steve Steen, Chief Legal Counsel led the Board of Directors in discussions about the Nacero Tax Abatement request.

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Executive Session began at 6:01 pm.

Executive Session ended at 6:53 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of Interim Medical Directorship Agreement

No agreement was presented.

B. Consider Approval of MCH ProCare Provider Agreements

No provider agreements were presented.

C. Consider Nacero Tax Abatement/PILOT Request

No agreement was presented.

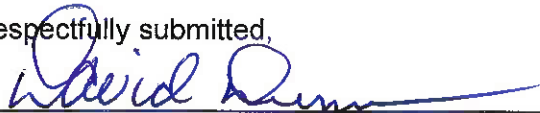
D. Inpatient Rehabilitation Agreement with Encompass Health

No agreement was presented.

XVI. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 6:54 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL BOARD MEETING
APRIL 14, 2021 – 11:30 a.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, Vice President
David Dunn
Ben Quiroz
Richard Herrera
Wallace Dunn

MEMBERS ABSENT: Don Hallmark, President
Mary Lou Anderson

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Christin Timmons, Chief Nursing Officer
Alison Pradon, Vice President of Development
David Chancellor, Vice President of Human Resources
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

I. CALL TO ORDER

Bryn Dodd, Vice President, called the meeting to order at 11:30 a.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL

Bryn Dodd called the roll to establish a quorum.

III. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in a closed session as to consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code. Page 9 of 102

ATTENDEES for the entire Executive Session: ECHD Board members Bryn Dodd, David Dunn, Richard Herrera, Wallace Dunn and Ben Quiroz, Russell Tippin, Steve Steen, Steve Ewing, Alison Pradon, Michaela Johnson and Kerstin Connolly. Also in attendance were Wesley Burnett, Director of Economic Development – Odessa, and Hal Bouknight, Chief Operating Officer, Nacero, Inc.

Russell Tippin, President and Chief Executive Officer led the Board of Directors in discussions about the tax abatement with Nacero, Inc

Executive Session began at 11:30 a.m.
Executive Session ended at 12:08 p.m.

No action was taken during Executive Session.

IV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Tax Abatement Agreement with Nacero, Inc.

Ben Quiroz made a motion to abate taxes on the Nacero project located in Ector County for a period of 10 years, contingent on an at least a \$30 Million donation or the equivalent Payment In Lue of Taxes to Medical Center Hospital and/or the MCHS Foundation over a 10 year period and contingent upon Nacero agreeing to the project in Ector County. Wallace Dunn seconded the motion to as presented. The motion carried unanimously.

V. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 12:10 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



May 4, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Mohammad Anees, MD	Medicine	Gastroenterology		05/04/2021- 05/03/2022
Nancy Rihana, MD	Medicine	Infectious Disease	Eagle Telemedicine	05/04/2021- 05/03/2022
*Nathaniel Wolkenfeld, MD	Surgery	General Surgery		05/04/2021- 05/03/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Joshua Jordan, CRNA	Anesthesia	AHP	Certified Registered Nurse Practitioner	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr. Reddy	05/04/2021- 05/03/2023

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



May 4, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Cordell Cunningham, MD	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	6/1/2021-5/31/2023
Michael Dragan, MD	Surgery	Yes	Active	Urology	West Texas Urology	None	6/1/2021-5/31/2023
Santiago Giraldo, MD	Ambulatory	Yes	Active	Internal Medicine	ProCare	Yes	6/1/2021-5/31/2023
Ashutosh Gupta, MD	Medicine	Yes	Active	Gastroenterology	ProCare	None	6/1/2021-5/31/2023
Macaulay Nwojo, MD	Surgery	Yes	Associate	Neurology		None	6/1/2021-5/31/2023
John Staub, MD	Surgery	Yes	Active	Urology	West Texas Urology	None	6/1/2021-5/31/2022
Bryan Taylor, DO	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	Yes	6/1/2021-5/31/2023
Robert Bennett, MD	Pediatrics	Yes	Active	Neonatal/Perinatal	TTUHSC	None	7/1/2021-6/30/2023
Avelino Garcia, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	None	7/1/2021-6/30/2023
Christopher Maguire, DO	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	7/1/2021-6/30/2023
Raymond Martinez, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	None	7/1/2021-6/30/2023
Cem Nasuhoglu, MD	Pediatrics	Yes	Courtesy	Pediatric Cardiology		None	7/1/2021-6/30/2023
Pill Raja, MD	OB/GYN	Yes	Active	OB/GYN	Permian's Women's Center	None	7/1/2021-6/30/2023
Leela Pillarisetty, MD	OB/GYN	Yes	Active	OB/GYN	Permian's Women's Center	None	7/1/2021-6/30/2023
Victor Ramos, MD	Pediatrics	Yes	Active	Pediatrics		None	7/1/2021-6/30/2023
Getnet Aberra, MD	Ambulatory	Yes	Active	Family Medicine	ProCare	None	8/1/2021-7/31/2023
Liliana Andrade, MD	Medicine	Yes	Active	Family Medicine	TTUHSC	None	8/1/2021-7/31/2023
Nancy Beck, MD	Pediatrics	Yes	Associate	Pediatric Endocrinology	TTUHSC	None	8/1/2021-7/31/2022
Michael Galloway, DO	OB/GYN	Yes	Associate to Active	OB/GYN	TTUHSC	None	8/1/2021-7/31/2023
Mavis Twum-Barimah, MD	Ambulatory	Yes	Active	Family Medicine	ProCare	Yes	8/1/2021-7/31/2023



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Sissy Hinojos, PA	Family Medicine	AHP	Physician Assistant	ProCare	Dr. Auringer	None	7/1/2021-6/30/2023
Sandra Nieto, FNP	Family Medicine	AHP	Nurse Practitioner		Dr. Salcedo	None	7/1/2021-6/30/2023

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



May 4, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Santiago Giraldo, MD	Ambulatory	DELETE: Gram stains of sputum, interpretation of; Peripheral blood smear technique/interpretation; Vaginal discharge. KOH and wet prep examination; Abdominal Paracentesis; Arterial puncture; Central Venous Catheterization; Endocervical culture; General Lumbar Puncture; Nasogastric intubation; Thoracentesis; Transurethral Catheterization

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



May 4, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Ernest Kinchen, MD	Telemedicine	Radiology	04/01/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



May 4, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Cordell Cunningham, MD	Emergency Medicine	Associate to Active
Michael Galloway, DO	OB/GYN	Associate to Active
Juliet Arihi, NP	Family Medicine	Removal of Provisional Status
Ewa Korzeniowska, CRNA	Anesthesia	Removal of Provisional Status
Daniel Blake Howell, CRNA	Anesthesia	Removal of Provisional Status
Issah Samsadeen, CRNA	Anesthesia	Removal of Provisional Status

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Sindhu Kaitha, MD	Active	Medicine	PPL- 5/21/2021 – 06/07/2021 FMLA- 06/08/2021 – 07/16/2021	**UPDATED DATES**

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM

Family Health Clinic
May 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINICS COMBINED - OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 562,103	\$ 581,570	-3.3%	\$ 438,794	28.1%	\$ 3,255,846	\$ 3,134,825	3.9%	\$ 3,231,067	0.8%
TOTAL PATIENT REVENUE	\$ 562,103	\$ 581,570	-3.3%	\$ 438,794	28.1%	\$ 3,255,846	\$ 3,134,825	3.9%	\$ 3,231,067	0.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 247,132	\$ 199,959	23.6%	\$ 285,594	-13.5%	\$ 1,708,940	\$ 1,077,820	58.6%	\$ 844,944	102.3%
Self Pay Adjustments	117,721	56,329	109.0%	(29,442)	-499.8%	475,426	303,621	56.6%	155,417	205.9%
Bad Debts	23,012	93,139	-75.3%	101,414	-77.3%	180,674	502,045	-64.0%	1,040,670	-82.6%
TOTAL REVENUE DEDUCTIONS	\$ 387,864	\$ 349,427	11.0%	\$ 357,566	8.5%	\$ 2,365,041	\$ 1,883,486	25.6%	\$ 2,041,030	15.9%
	69.00%	60.08%		81.49%		72.64%	60.08%		63.17%	
NET PATIENT REVENUE	\$ 174,239	\$ 232,143	-24.9%	\$ 81,228	114.5%	\$ 890,805	\$ 1,251,339	-28.8%	\$ 1,190,037	-25.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 26,665	\$ 26,697	-0.1%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	-22.4%	\$ 154,109	-19.3%
TOTAL OTHER REVENUE	\$ 26,665	\$ 26,697	-0.1%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	-22.4%	\$ 154,109	-19.3%
NET OPERATING REVENUE	\$ 200,903	\$ 258,840	-22.4%	\$ 100,494	99.9%	\$ 1,015,127	\$ 1,411,521	-28.1%	\$ 1,344,146	-24.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 102,082	\$ 123,586	-17.4%	\$ 105,620	-3.4%	\$ 540,808	\$ 666,177	-18.8%	\$ 644,096	-16.0%
Benefits	27,808	29,204	-4.8%	14,791	88.0%	142,627	165,504	-13.8%	159,868	-10.8%
Physician Services	148,807	151,471	-1.8%	117,242	26.9%	832,950	908,826	-8.3%	770,335	8.1%
Cost of Drugs Sold	16,216	10,127	60.1%	3,010	438.7%	45,904	54,589	-15.9%	55,679	-17.6%
Supplies	15,499	6,625	133.9%	10,548	46.9%	65,319	36,576	78.6%	37,434	74.5%
Utilities	5,564	5,939	-6.3%	5,642	-1.4%	34,557	35,634	-3.0%	34,919	-1.0%
Repairs and Maintenance	171	1,192	-85.6%	600	-71.4%	6,579	7,152	-8.0%	3,650	80.2%
Leases and Rentals	483	370	30.6%	490	-1.5%	2,942	2,220	32.5%	2,835	3.8%
Other Expense	8,265	1,000	726.5%	1,000	726.5%	23,337	9,093	156.6%	9,092	156.7%
TOTAL OPERATING EXPENSES	\$ 324,895	\$ 329,514	-1.4%	\$ 258,944	25.5%	\$ 1,695,022	\$ 1,885,771	-10.1%	\$ 1,717,908	-1.3%
Depreciation/Amortization	\$ 33,132	\$ 33,130	0.0%	\$ 33,944	-2.4%	\$ 199,415	\$ 199,409	0.0%	\$ 207,006	-3.7%
TOTAL OPERATING COSTS	\$ 358,026	\$ 362,644	-1.3%	\$ 292,888	22.2%	\$ 1,894,437	\$ 2,085,180	-9.1%	\$ 1,924,914	-1.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (157,123)	\$ (103,804)	51.4%	\$ (192,394)	-18.3%	\$ (879,310)	\$ (673,659)	30.5%	\$ (580,768)	51.4%
Operating Margin	-78.21%	-40.10%	95.0%	-191.45%	-59.1%	-86.62%	-47.73%	81.5%	-43.21%	100.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,758	1,668	5.4%	1,350	30.2%	8,941	8,991	-0.6%	9,018	-0.9%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,758	1,668	5.4%	1,350	30.2%	8,941	8,991	-0.6%	9,018	-0.9%
Average Revenue per Office Visit	319.74	348.66	-8.3%	325.03	-1.6%	364.15	348.66	4.4%	358.29	1.6%
Hospital FTE's (Salaries and Wages)	23.0	27.3	-15.7%	26.2	-12.0%	20.1	27.6	-27.1%	26.8	-25.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS - OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 406,977	\$ 401,154	1.5%	\$ 268,030	51.8%	\$ 3,036,053	\$ 2,162,641	40.4%	\$ 2,058,772	47.5%
TOTAL PATIENT REVENUE	\$ 406,977	\$ 401,154	1.5%	\$ 268,030	51.8%	\$ 3,036,053	\$ 2,162,641	40.4%	\$ 2,058,772	47.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 194,185	\$ 134,108	44.8%	\$ 195,217	-0.5%	\$ 1,603,224	\$ 722,979	121.8%	\$ 524,653	205.6%
Self Pay Adjustments	88,896	35,762	148.6%	(48,201)	-284.4%	434,073	192,794	125.1%	65,855	559.1%
Bad Debts	25,814	62,902	-59.0%	75,159	-65.7%	203,940	339,109	-39.9%	606,676	-66.4%
TOTAL REVENUE DEDUCTIONS	\$ 308,895	\$ 232,772	32.7%	\$ 222,175	39.0%	\$ 2,241,238	\$ 1,254,882	78.6%	\$ 1,197,184	87.2%
	75.9%	58.0%		82.9%		73.8%	58.0%		58.2%	
NET PATIENT REVENUE	\$ 98,081	\$ 168,382	-41.8%	\$ 45,855	113.9%	\$ 794,815	\$ 907,759	-12.4%	\$ 861,588	-7.7%
OTHER REVENUE										
FHC Other Revenue	\$ 26,665	\$ 26,697	0.0%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	0.0%	\$ 154,109	-19.3%
TOTAL OTHER REVENUE	\$ 26,665	\$ 26,697	-0.1%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	-22.4%	\$ 154,109	-19.3%
NET OPERATING REVENUE	\$ 124,746	\$ 195,079	-36.1%	\$ 65,121	91.6%	\$ 919,138	\$ 1,067,941	-13.9%	\$ 1,015,697	-9.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 87,921	\$ 89,177	-1.4%	\$ 74,521	18.0%	\$ 512,466	\$ 480,760	6.6%	\$ 448,309	14.3%
Benefits	27,808	21,073	32.0%	10,436	166.5%	135,153	119,439	13.2%	111,273	21.5%
Physician Services	106,370	104,171	2.1%	70,396	51.1%	757,606	625,026	21.2%	457,898	65.5%
Cost of Drugs Sold	16,156	7,168	125.4%	460	3413.2%	40,214	38,643	4.1%	37,483	7.3%
Supplies	14,744	5,058	191.5%	5,311	177.6%	63,243	27,902	126.7%	29,531	114.2%
Utilities	2,290	3,021	-24.2%	2,637	-13.1%	17,698	18,126	-2.4%	16,453	7.6%
Repairs and Maintenance	171	1,073	-84.0%	600	-71.4%	6,579	6,438	2.2%	3,650	80.2%
Leases and Rentals	483	370	30.6%	490	-1.5%	2,942	2,220	32.5%	2,835	3.8%
Other Expense	8,265	1,000	726.5%	1,000	726.5%	23,337	9,093	156.6%	9,092	156.7%
TOTAL OPERATING EXPENSES	\$ 264,208	\$ 232,111	13.8%	\$ 165,850	59.3%	\$ 1,559,238	\$ 1,327,647	17.4%	\$ 1,116,524	39.7%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 23,469	\$ 23,465	0.0%	\$ 28,266	-17.0%
TOTAL OPERATING COSTS	\$ 268,015	\$ 235,917	13.6%	\$ 170,470	57.2%	\$ 1,582,707	\$ 1,351,112	17.1%	\$ 1,144,789	38.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (143,269)	\$ (40,838)	-250.8%	\$ (105,349)	-36.0%	\$ (663,569)	\$ (283,171)	-134.3%	\$ (129,092)	414.0%
Operating Margin	-114.85%	-20.93%	448.6%	-161.77%	-29.0%	-72.19%	-26.52%	172.3%	-12.71%	468.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,306	1,161	12.5%	784	66.6%	8,354	6,259	33.5%	5,792	44.2%
Average Revenue per Office Visit	311.62	345.52	-9.8%	341.88	-8.8%	363.43	345.53	5.2%	355.45	2.2%
Hospital FTE's (Salaries and Wages)	18.1	19.4	-6.5%	17.6	2.6%	18.6	19.6	-5.1%	17.9	3.7%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY - OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 155,126	\$ 180,416	-14.0%	\$ 170,764	-9.2%	\$ 219,793	\$ 972,184	-77.4%	\$ 1,172,296	-81.3%
TOTAL PATIENT REVENUE	\$ 155,126	\$ 180,416	-14.0%	\$ 170,764	-9.2%	\$ 219,793	\$ 972,184	-77.4%	\$ 1,172,296	-81.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 52,947	\$ 65,851	-19.6%	\$ 90,378	-41.4%	\$ 105,717	\$ 354,841	-70.2%	\$ 320,291	-67.0%
Self Pay Adjustments	28,824	20,567	40.1%	18,759	53.7%	41,353	110,827	-62.7%	89,562	-53.8%
Bad Debts	(2,803)	30,237	-109.3%	26,255	-110.7%	(23,266)	162,936	-114.3%	433,994	-105.4%
TOTAL REVENUE DEDUCTIONS	\$ 78,969	\$ 116,655	-32.3%	\$ 135,391	-41.7%	\$ 123,803	\$ 628,604	-80.3%	\$ 843,846	-85.3%
	50.91%	64.66%		79.29%		56.33%	64.66%		71.98%	
NET PATIENT REVENUE	\$ 76,157	\$ 63,761	19.4%	\$ 35,373	115.3%	\$ 95,990	\$ 343,580	-72.1%	\$ 328,449	-70.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 76,157	\$ 63,761	19.4%	\$ 35,373	115.3%	\$ 95,990	\$ 343,580	-72.1%	\$ 328,449	-70.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 14,161	\$ 34,409	-58.8%	\$ 31,099	-54.5%	\$ 28,341	\$ 185,417	-84.7%	\$ 195,787	-85.5%
Benefits	-	8,131	-100.0%	4,355	-100.0%	7,474	46,065	-83.8%	48,595	-84.6%
Physician Services	42,437	47,300	-10.3%	46,846	-9.4%	75,344	283,800	-73.5%	312,437	-75.9%
Cost of Drugs Sold	60	2,959	-98.0%	2,550	-97.6%	5,689	15,946	-64.3%	18,196	-68.7%
Supplies	755	1,567	-51.8%	5,237	-85.6%	2,076	8,674	-76.1%	7,903	-73.7%
Utilities	3,273	2,918	12.2%	3,006	8.9%	16,859	17,508	-3.7%	18,466	-8.7%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	714	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 60,686	\$ 97,403	-37.7%	\$ 93,094	-34.8%	\$ 135,784	\$ 558,124	-75.7%	\$ 601,384	-77.4%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 175,947	\$ 175,944	0.0%	\$ 178,741	-1.6%
TOTAL OPERATING COSTS	\$ 90,011	\$ 126,727	-29.0%	\$ 122,418	-26.5%	\$ 311,731	\$ 734,068	-57.5%	\$ 780,125	-60.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (13,854)	\$ (62,966)	-78.0%	\$ (87,045)	-84.1%	\$ (215,741)	\$ (390,488)	-44.8%	\$ (451,676)	-52.2%
Operating Margin	-18.19%	-98.75%	-81.6%	-246.08%	-92.6%	-224.75%	-113.65%	97.8%	-137.52%	63.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	452	507	-10.8%	566	-20.1%	587	2,732	-78.5%	3,226	-81.8%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	452	507	-10.8%	566	-20.1%	587	2,732	-78.5%	3,226	0.0%
Average Revenue per Office Visit	343.20	355.85	-3.6%	301.70	13.8%	374.43	355.85	5.2%	363.39	3.0%
Hospital FTE's (Salaries and Wages)	4.9	8.0	-38.0%	8.5	-42.1%	1.6	8.0	-80.6%	8.9	-82.6%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
MARCH 2021**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 55,920	\$ 43,540	\$ 99,460	17.7%	\$ 476,920	\$ 61,824	\$ 538,745	16.5%
Medicaid	166,030	43,134	209,164	37.2%	1,349,875	63,851	1,413,726	43.4%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	54,247	32,346	86,593	15.4%	424,521	52,402	476,923	14.6%
Self Pay	116,013	34,019	150,032	26.7%	687,343	35,629	722,972	22.2%
Other	14,766	2,087	16,853	3.0%	97,393	6,087	103,480	3.2%
Total	\$ 406,977	\$ 155,126	\$ 562,103	100.0%	\$ 3,036,053	\$ 219,793	\$ 3,255,846	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 23,238	\$ 1,479	\$ 24,717	17.2%	\$ 156,532	\$ 5,647	\$ 162,179	18.6%
Medicaid	53,998	4,328	58,326	40.5%	404,168	8,516	412,684	47.4%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	26,438	12,328	38,766	26.9%	120,526	36,650	157,176	18.1%
Self Pay	17,303	4,565	21,868	15.2%	120,641	12,817	133,458	15.3%
Other	286	-	286	0.2%	4,212	179	4,391	0.5%
Total	\$ 121,263	\$ 22,701	\$ 143,964	100.0%	\$ 806,079	\$ 63,809	\$ 869,889	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MARCH 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 55,920	13.7%	\$ 54,402	20.3%	\$ 476,920	15.7%	\$ 338,987	16.5%
Medicaid	166,030	40.9%	95,694	35.7%	1,349,875	44.5%	832,526	40.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	54,247	13.3%	45,014	16.8%	424,521	14.0%	353,992	17.2%
Self Pay	116,013	28.5%	72,472	27.0%	687,343	22.6%	528,529	25.7%
Other	14,766	3.6%	448	0.2%	97,393	3.2%	4,738	0.2%
TOTAL	\$ 406,977	100.0%	\$ 268,030	100.0%	\$ 3,036,053	100.0%	\$ 2,058,772	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 23,238	19.2%	\$ 18,225	19.4%	\$ 156,532	19.4%	\$ 347,250	40.6%
Medicaid	53,998	44.5%	46,782	49.6%	404,168	50.1%	290,515	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,438	21.8%	10,314	11.0%	120,526	15.0%	91,530	10.7%
Self Pay	17,303	14.3%	18,270	19.4%	120,641	15.0%	124,403	14.5%
Other	286	0.2%	590	0.6%	4,212	0.5%	2,404	0.3%
TOTAL	\$ 121,263	100.0%	\$ 94,181	100.0%	\$ 806,079	100.0%	\$ 856,103	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MARCH 2021**

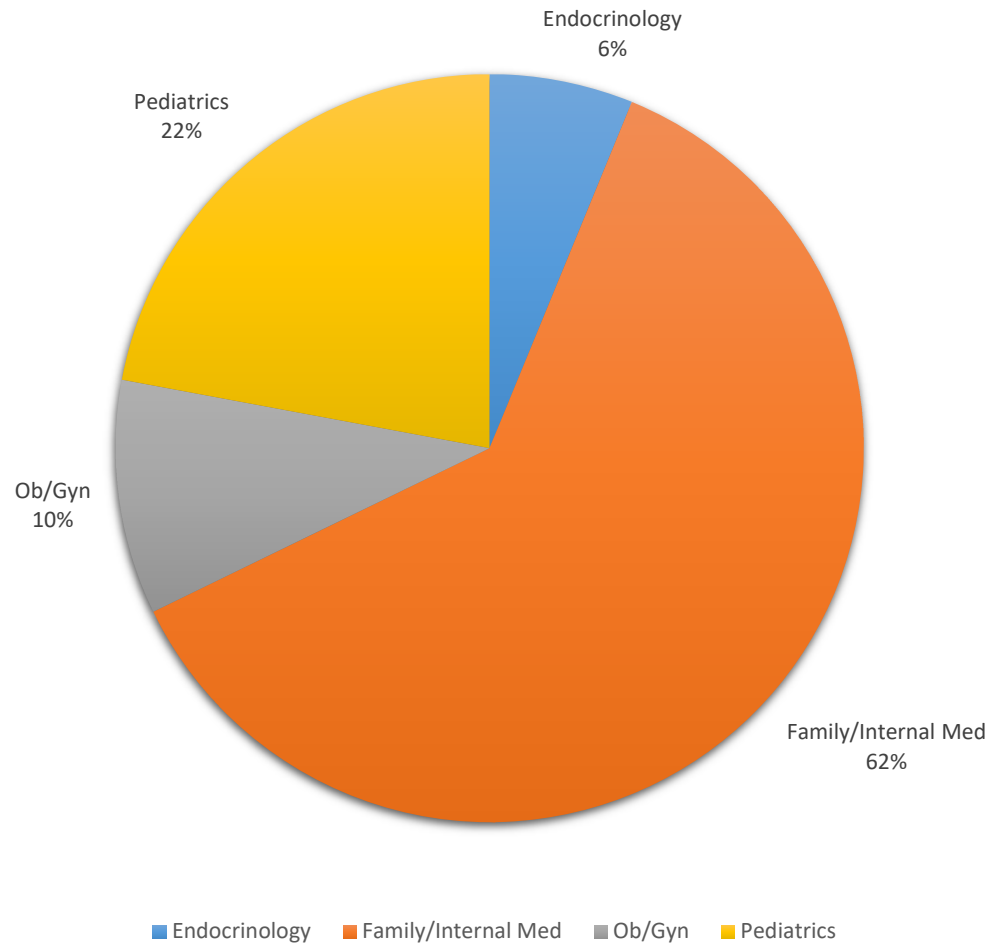
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 43,540	28.1%	\$ 44,501	26.1%	\$ 61,824	28.1%	\$ 279,215	23.8%
Medicaid	43,134	27.8%	\$ 31,797	18.6%	63,851	29.2%	298,993	25.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	32,346	20.9%	\$ 37,456	21.9%	52,402	23.8%	249,141	21.3%
Self Pay	34,019	21.9%	\$ 56,582	33.1%	35,629	16.1%	341,624	29.1%
Other	2,087	1.3%	\$ 429	0.3%	6,087	2.8%	3,323	0.3%
TOTAL	\$ 155,126	100.0%	\$ 170,764	100.0%	\$ 219,793	100.0%	\$ 1,172,296	100.0%

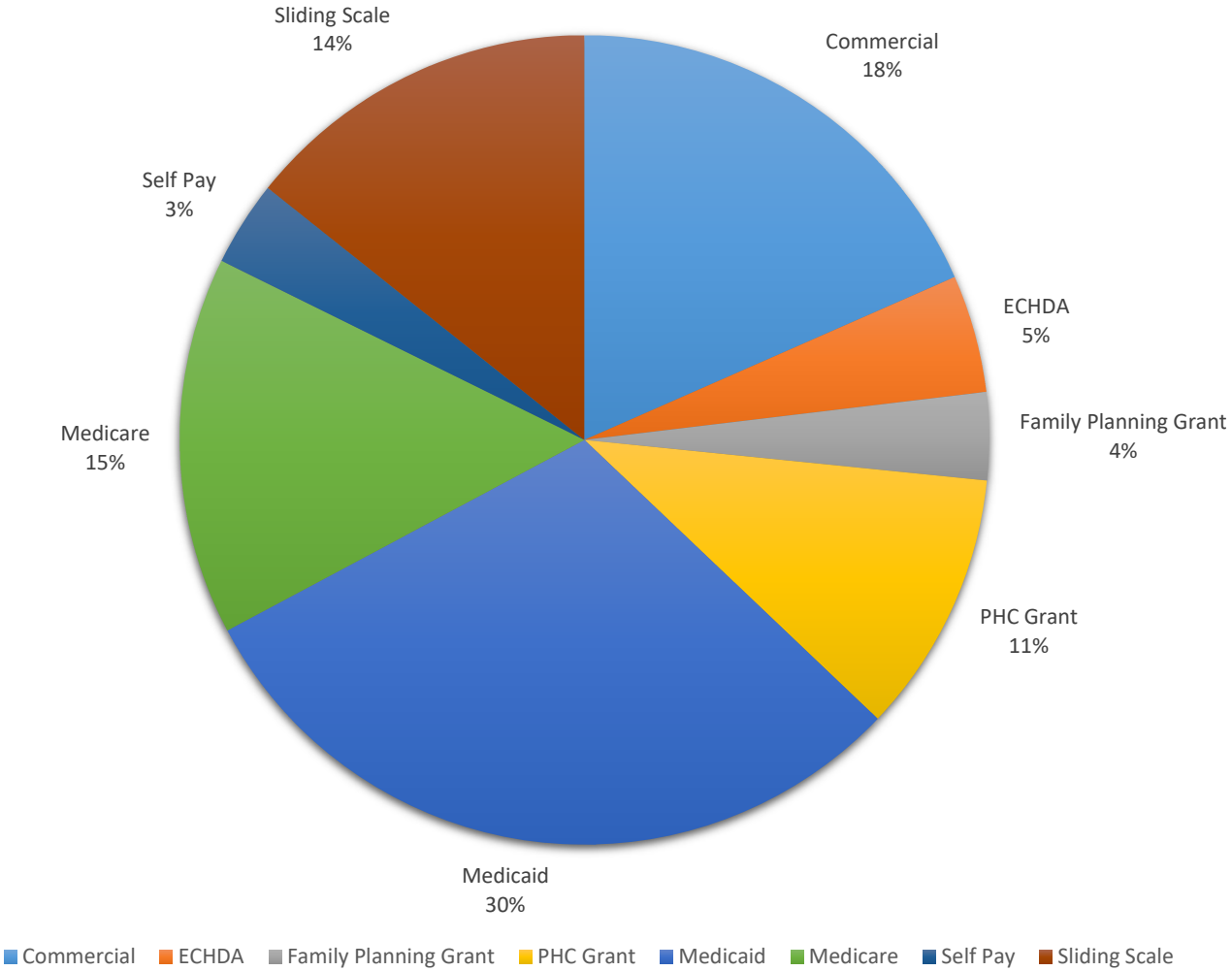
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 1,479	6.5%	\$ 15,797	28.3%	\$ 5,647	8.8%	\$ 83,293	26.9%
Medicaid	4,328	19.1%	17,418	31.2%	8,516	13.3%	90,647	29.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,328	54.3%	12,205	21.8%	36,650	57.5%	69,987	22.6%
Self Pay	4,565	20.1%	10,300	18.4%	12,817	20.1%	64,748	20.9%
Other	-	0.0%	190	0.3%	179	0.3%	1,378	0.4%
TOTAL	\$ 22,701	100.0%	\$ 55,910	100.0%	\$ 63,810	100.0%	\$ 310,054	100.0%

FHC March Visits By Service



FHC March Visits by Financial Class



FHC Executive Director's Report-May 2021

- **Provider Update:** Dr. Poudel, Pediatrician, will be splitting his time between FHC and the JBS Procure Pediatric Clinic. He will be seeing patients at Clements in the afternoon.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 1 Front Desk, 1 Medical Assistant, 1 LVN
- **Telehealth Update:** For the month of March, telehealth visits accounted for 3% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; implemented visitor restrictions; and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.
- **Notice of Designation:** The recently submitted Change In Scope request to add a third location under our FQHC profile has been approved by HRSA. We will begin the next phase of the process, facility/payer credentialing and will keep the Board updated on the ongoing progress. This Change in Scope request will add the JBS Healthy Kids Clinic located at 3001 JBS Pkwy to our FQHC designation.



Investor Statement

December 31, 2020- March 31, 2021

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown, Jarrod Patterson
Momentum Independent Network
Managed Accounts

ECTOR COUNTY HOSPITAL DISTRICT
March 31, 2021

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
SHORT-TERM INVESTMENTS	\$ 71,878,720.00	0.043%	\$ 71,885,321.00	\$ 6,601.00
Total	\$ 71,878,720.00	0.043%	\$ 71,885,321.00	\$ 6,601.00

	3/31/2021	3/31/2020
3 MONTH TREASURY BILL	0.03%	0.11%
5 YEAR TREASURY BILL	0.92%	0.37%
10 YEAR TREASURY NOTE	1.74%	0.70%
30 YEAR TREASURY NOTE	2.41%	1.35%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2021

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM	Yield ³	S&P Rate
26761549		\$ 3,098,992	\$ 3,115,028	\$ 615	0.02 %	4.33 %					0.00 %	
US Treasury Bill 11/04/21 9127964W6	1,500,000	1,499,299	1,499,655	356	0.02	2.09	0.58	Nov 4, 2021	\$ 99.98	0.05 %	0.00	NR
US Treasury Bill 06/03/21 912796A41	1,600,000	1,599,693	1,599,952	259	0.02	2.23	0.16	Jun 3, 2021	100.00	0.04	0.00	NR
Cash			15,421			0.02				—	—	NR
38285456		23,196,179	23,249,879	-4,375	-0.02	32.34					0.00	
US Treasury Bill 12/30/21 912796A90	20,000,000	19,996,931	19,992,000	-4,931	-0.02	27.81	0.73	Dec 30, 2021	99.96	0.02	0.00	NR
US Treasury Bill 11/04/21 9127964W6	500,000	499,773	499,885	112	0.02	0.70	0.58	Nov 4, 2021	99.98	0.05	0.00	NR
US Treasury Bill 06/03/21 912796A41	2,700,000	2,699,475	2,699,919	444	0.02	3.76	0.16	Jun 3, 2021	100.00	0.04	0.00	NR
Cash			58,075			0.08				—	—	NR
26761610		2,199,418	2,292,931	396	0.02	3.19					0.00	
US Treasury Bill 11/04/21 9127964W6	600,000	599,726	599,862	136	0.02	0.83	0.58	Nov 4, 2021	99.98	0.05	0.00	NR
US Treasury Bill 06/03/21 912796A41	1,600,000	1,599,693	1,599,952	259	0.02	2.23	0.16	Jun 3, 2021	100.00	0.04	0.00	NR
Cash			93,117			0.13				—	—	NR
26761530		5,347,378	5,403,350	1,161	0.02	7.52					0.00	
US Treasury Bill 12/02/21 9127965G0	4,600,000	4,597,723	4,598,712	989	0.02	6.40	0.66	Dec 2, 2021	99.97	0.05	0.00	NR
US Treasury Bill 11/04/21 9127964W6	750,000	749,655	749,828	173	0.02	1.04	0.58	Nov 4, 2021	99.98	0.05	0.00	NR
Cash			54,810			0.08				—	—	NR
26761506		26,989,759	34,807,566	8,251	0.03	48.42					0.00	
US Treasury Bill 12/02/21 9127965G0	3,000,000	2,998,519	2,999,160	641	0.02	4.17	0.66	Dec 2, 2021	99.97	0.05	0.00	NR
US Treasury Bill 11/04/21 9127964W6	5,000,000	4,997,641	4,998,850	1,209	0.02	6.95	0.58	Nov 4, 2021	99.98	0.05	0.00	NR
US Treasury Bill 04/08/21 9127964X4	19,000,000	18,993,599	19,000,000	6,401	0.03	26.43	0.01	Apr 8, 2021	100.00	0.07	0.00	NR
Cash			7,809,556			10.86				—	—	NR
38285461		2,999,177	3,016,568	553	0.02	4.20					0.00	
US Treasury Bill 11/04/21 9127964W6	900,000	899,584	899,793	209	0.02	1.25	0.58	Nov 4, 2021	99.98	0.05	0.00	NR
US Treasury Bill 06/03/21 912796A41	2,100,000	2,099,594	2,099,937	343	0.02	2.92	0.16	Jun 3, 2021	100.00	0.04	0.00	NR
Cash			16,838			0.02				—	—	NR
Total		63,830,903	71,885,321	6,601	0.01						0.00	

¹ Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records. However cash is not included in the 'Cost Basis' total figures.

² Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

³ An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

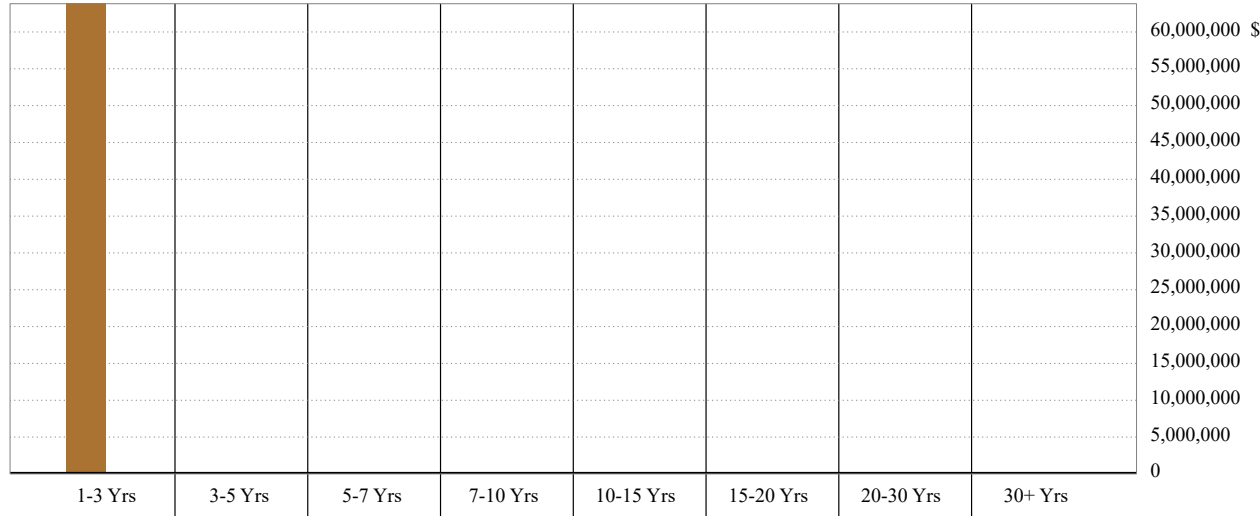
⁴ Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Bond Analysis As of Mar 31, 2021

Bond Maturity vs. Call Date Distribution

Maturity | Call Date



Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 63,837,140	100.00 %	—	—

Bond Distribution by S&P Rating ^{110 11}



Bond Distribution by Type ¹¹²



Bond Analysis As of Mar 31, 2021

Bond Distribution by Moody Rating ^{1 13 11}



Bond Coupon Concentration ¹⁴



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- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 3 An indication of the interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 4 Average Yield to Maturity is the yield of the Instrument taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 5 Average Yield to Worst is a measurement of a bonds yield at the yield to worst date for earliest redemption date assuming the worst case scenario for the asset without actually defaulting. It is calculated with the Current or Best Bid Yield or Primary Active Yield field and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Modified duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 7 Average Effective duration is a simulated measure of duration which measures change in price given change in rates. It is calculated with using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 9 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bond.
- 10 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 11 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.
- 14 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.

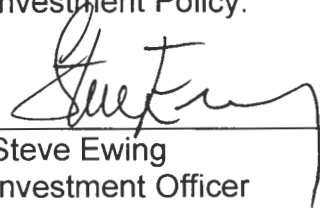


MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report – Second Quarter 2021**
DATE: May 4, 2021

The Investment Report of Ector County Hospital District for the second quarter ended March 31, 2021 will be presented at the Finance Committee meeting May 4, 2021. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the second quarter of fiscal 2021 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of March 30, 2021 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Steve Ewing
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,044	1,260	-17.1%	1,042	0.2%	5,957	6,793	-12.3%	6,896	-13.6%
Neonatal ICU (NICU)	10	33	-69.7%	22	-54.5%	143	179	-20.1%	173	-17.3%
Total Admissions	1,054	1,293	-18.5%	1,064	-0.9%	6,100	6,972	-12.5%	7,069	-13.7%
Patient Days										
Adult & Pediatric	4,345	4,580	-5.1%	3,911	11.1%	25,957	24,690	5.1%	25,080	3.5%
ICU	467	417	12.0%	386	21.0%	2,654	2,249	18.0%	2,272	16.8%
CCU	314	425	-26.1%	349	-10.0%	2,388	2,291	4.2%	2,274	5.0%
NICU	280	570	-50.9%	612	-54.2%	1,922	3,072	-37.4%	3,131	-38.6%
Total Patient Days	5,406	5,992	-9.8%	5,258	2.8%	32,921	32,302	1.9%	32,757	0.5%
Observation (Obs) Days	358	882	-59.4%	687	-47.9%	2,945	4,756	-38.1%	5,048	-41.7%
Nursery Days	262	354	-26.0%	297	-11.8%	1,625	1,910	-14.9%	1,772	-8.3%
Total Occupied Beds / Bassinets	6,026	7,228	-16.6%	6,242	-3.5%	37,491	38,968	-3.8%	39,577	-5.3%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.91	4.30	14.1%	4.46	10.1%	5.20	4.30	20.9%	4.30	21.1%
NICU	28.00	17.27	62.1%	27.82	0.7%	13.44	17.16	-21.7%	18.10	-25.7%
Total ALOS	5.13	4.63	10.7%	4.94	3.8%	5.40	4.63	16.5%	4.63	16.5%
Acute / Adult & Pediatric w/o OB	5.74			5.56	3.3%	6.14			5.13	19.6%
Average Daily Census	174.4	193.3	-9.8%	169.6	2.8%	180.9	177.5	1.9%	179.0	1.1%
Hospital Case Mix Index (CMI)	1.7013	1.5944	6.7%	1.6408	3.7%	1.7655	1.5944	10.7%	1.5770	12.0%
Medicare										
Admissions	387	452	-14.4%	399	-3.0%	2,146	2,436	-11.9%	2,552	-15.9%
Patient Days	2,162	2,170	-0.4%	1,981	9.1%	13,362	11,699	14.2%	12,300	8.6%
Average Length of Stay	5.59	4.80	16.4%	4.96	12.5%	6.23	4.80	29.6%	4.82	29.2%
Case Mix Index	2.0179			1.9093	5.7%	2.0983			1.8211	15.2%
Medicaid										
Admissions	125	162	-22.8%	111	12.6%	804	872	-7.8%	843	-4.6%
Patient Days	704	811	-13.2%	606	16.2%	3,650	4,371	-16.5%	4,255	-14.2%
Average Length of Stay	5.63	5.01	12.5%	5.46	3.2%	4.54	5.01	-9.4%	5.05	-10.1%
Case Mix Index	1.2274			1.2718	-3.5%	1.1825			1.1277	4.9%
Commercial										
Admissions	289	350	-17.4%	315	-8.3%	1,670	1,887	-11.5%	1,954	-14.5%
Patient Days	1,358	1,538	-11.7%	1,395	-2.7%	8,161	8,294	-1.6%	8,403	-2.9%
Average Length of Stay	4.70	4.39	6.9%	4.43	6.1%	4.89	4.40	11.2%	4.30	13.6%
Case Mix Index	1.6688			1.4210	17.4%	1.7155			1.4675	16.9%
Self Pay										
Admissions	232	299	-22.4%	212	9.4%	1,334	1,614	-17.3%	1,548	-13.8%
Patient Days	1,085	1,378	-21.3%	1,175	-7.7%	6,962	7,431	-6.3%	6,898	0.9%
Average Length of Stay	4.68	4.61	1.5%	5.54	-15.6%	5.22	4.60	13.4%	4.46	17.1%
Case Mix Index	1.3790			1.5085	-8.6%	1.5666			1.4550	7.7%
All Other										
Admissions	21	30	-30.0%	27	-22.2%	146	163	-10.4%	172	-15.1%
Patient Days	97	156	-37.8%	101	-4.0%	786	839	-6.3%	901	-12.8%
Average Length of Stay	4.62	5.20	-11.2%	3.74	23.5%	5.38	5.15	4.6%	5.24	2.8%
Case Mix Index	2.4868			2.0329	22.3%	1.9939			2.0614	-3.3%
Radiology										
InPatient	3,799	4,631	-18.0%	3,937	-3.5%	24,162	24,966	-3.2%	25,871	-6.6%
OutPatient	7,883	8,207	-3.9%	6,933	13.7%	39,574	44,248	-10.6%	48,093	-17.7%
Cath Lab										
InPatient	723	508	42.3%	513	40.9%	3,130	2,740	14.2%	3,004	4.2%
OutPatient	683	652	4.8%	327	108.9%	3,500	3,514	-0.4%	3,091	13.2%
Laboratory										
InPatient	71,217	65,886	8.1%	66,008	7.9%	459,754	355,132	29.5%	420,051	9.5%
OutPatient	58,128	66,435	-12.5%	55,295	5.1%	323,076	358,160	-9.8%	372,075	-13.2%
Other										
Deliveries	144	209	-31.1%	175	-17.7%	982	1,128	-12.9%	1,057	-7.1%
Surgical Cases										
InPatient	243	304	-20.1%	221	10.0%	1,277	1,642	-22.2%	1,623	-21.3%
OutPatient	530	589	-10.0%	395	34.2%	2,751	3,177	-13.4%	3,083	-10.8%
Total Surgical Cases	773	893	-13.4%	616	25.5%	4,028	4,819	-16.4%	4,706	-14.4%
GI Procedures (Endo)										
InPatient	124	168	-26.2%	144	-13.9%	574	906	-36.6%	977	-41.2%
OutPatient	141	270	-47.8%	189	-25.4%	693	1,458	-52.5%	1,503	-53.9%
Total GI Procedures	265	438	-39.5%	333	-20.4%	1,267	2,364	-46.4%	2,480	-48.9%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,399	3,565	-4.7%	4,046	-16.0%	18,664	20,930	-10.8%	27,892	-33.1%
Observation Days	358	882	-59.4%	687	-47.9%	2,945	4,756	-38.1%	5,048	-41.7%
Other O/P Occasions of Service	18,244	20,790	-12.2%	17,533	4.1%	99,984	112,079	-10.8%	117,799	-15.1%
Total O/P Occasions of Svc.	22,001	25,237	-12.8%	22,266	-1.2%	121,593	137,765	-11.7%	150,739	-19.3%
Hospital Operations										
Manhours Paid	259,279	268,835	-3.6%	288,364	-10.1%	1,523,060	1,588,529	-4.1%	1,704,127	-10.6%
FTE's	1,463.7	1,517.6	-3.6%	1,627.9	-10.1%	1,464.5	1,527.4	-4.1%	1,629.6	-10.1%
Adjusted Patient Days	10,001	11,121	-10.1%	9,546	4.8%	56,138	59,114	-5.0%	61,618	-8.9%
Hours / Adjusted Patient Day	25.93	24.17	7.2%	30.21	-14.2%	27.13	26.87	1.0%	27.66	-1.9%
Occupancy - Actual Beds	50.0%	55.4%	-9.8%	47.6%	4.9%	51.8%	50.9%	1.9%	51.3%	1.1%
FTE's / Adjusted Occupied Bed	4.5	4.2	7.2%	5.3	-14.2%	4.7	4.7	1.0%	4.8	-1.9%
InPatient Rehab Unit										
Admissions	-	36	-100.0%	35	-100.0%	56	193	-71.0%	204	-72.5%
Patient Days	-	478	-100.0%	484	-100.0%	880	2,574	-65.8%	2,680	-67.2%
Average Length of Stay	0.0	13.3	-100.0%	13.8	-100.0%	15.7	13.3	17.8%	13.1	19.6%
Manhours Paid	-	8,466	-100.0%	6,504	-100.0%	17,073	48,670	-64.9%	35,609	-52.1%
FTE's	0.0	47.8	-100.0%	36.7	-100.0%	16.4	46.8	-64.9%	34.1	-51.8%
Center for Primary Care - Clemons										
Total Medical Visits	1,306	1,161	12.5%	784	66.6%	8,354	6,259	33.5%	5,792	44.2%
Manhours Paid	3,207	3,430	-6.5%	3,126	2.6%	19,323	20,355	-5.1%	18,732	3.2%
FTE's	18.1	19.4	-6.5%	17.6	2.6%	18.6	19.6	-5.1%	17.9	3.7%
Center for Primary Care - West University										
Total Medical Visits	452	507	-10.8%	566	-20.1%	587	2,732	-78.5%	3,226	-81.8%
Manhours Paid	874	1,409	-38.0%	1,510	-42.1%	1,617	8,353	-80.6%	9,332	-82.7%
FTE's	4.9	8.0	-38.0%	8.5	-42.1%	1.6	8.0	-80.6%	8.9	-82.6%
Total ECHD Operations										
Total Admissions	1,054	1,329	-20.7%	1,099	-4.1%	6,156	7,165	-14.1%	7,273	-15.4%
Total Patient Days	5,406	6,470	-16.4%	5,742	-5.9%	33,801	34,876	-3.1%	35,437	-4.6%
Total Patient and Obs Days	5,764	7,352	-21.6%	6,429	-10.3%	36,746	39,632	-7.3%	40,485	-9.2%
Total FTE's	1,486.7	1,592.7	-6.7%	1,691.3	-12.1%	1,501.0	1,601.8	-6.3%	1,690.6	-11.2%
FTE's / Adjusted Occupied Bed	4.6	4.1	12.1%	5.0	-8.4%	4.7	4.6	2.5%	4.6	2.1%
Total Adjusted Patient Days	10,001	12,008	-16.7%	10,425	-4.1%	57,670	63,084	-8.6%	66,675	-13.5%
Hours / Adjusted Patient Day	26.33	23.50	12.1%	28.74	-8.4%	27.07	26.41	2.5%	26.51	2.1%
Outpatient Factor	1.8500	1.8560	-0.3%	1.8155	1.9%	1.7038	1.8522	-8.0%	1.8815	-9.4%
Blended O/P Factor	2.0968	2.0966	0.0%	2.0099	4.3%	1.9284	2.0600	-6.4%	2.0876	-7.6%
Total Adjusted Admissions	1,950	2,467	-20.9%	1,995	-2.3%	10,522	13,112	-19.8%	13,684	-23.1%
Hours / Adjusted Admission	135.06	114.38	18.1%	150.15	-10.0%	148.36	127.05	16.8%	129.19	14.8%
FTE's - Hospital Contract	48.9	40.8	19.9%	44.2	10.8%	35.7	37.5	-4.7%	41.2	-13.2%
FTE's - Mgmt Services	69.7	50.4	38.3%	25.0	179.1%	48.6	50.4	-3.6%	63.6	-23.6%
Total FTE's (including Contract)	1,605.4	1,683.9	-4.7%	1,760.4	-8.8%	1,585.3	1,689.7	-6.2%	1,795.3	-11.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.0	4.3	14.5%	5.2	-4.9%	5.0	4.9	2.6%	4.9	1.5%
ProCare FTEs	211.6	235.8	-10.2%	212.6	-0.4%	205.2	237.2	-13.5%	210.4	-2.5%
Total System FTEs	1,817.0	1,919.7	-5.4%	1,973.0	-7.9%	1,790.5	1,926.9	-7.1%	2,005.7	-10.7%
Urgent Care Visits										
JBS Clinic	574	917	-37.4%	926	-38.0%	3,303	4,941	-33.2%	6,293	-47.5%
West University	546	514	6.2%	618	-11.7%	4,954	2,770	78.8%	3,963	25.0%
42nd Street	681	549	24.0%	739	-7.8%	7,039	2,960	137.8%	4,635	51.9%
Total Urgent Care Visits	1,801	1,980	-9.0%	2,283	-21.1%	15,296	10,671	43.3%	14,891	2.7%
Wal-Mart Clinic Visits										
East Clinic	168	454	-63.0%	229	-26.6%	889	2,746	-67.6%	2,455	-63.8%
West Clinic	-	-	0.0%	266	-100.0%	-	-	0.0%	2,381	-100.0%
Total Wal-Mart Visits	168	454	-63.0%	495	-66.1%	889	2,746	-67.6%	4,836	-81.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MARCH 2021**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 63,749,559	\$ 4,550	\$ 63,754,109
Investments	63,861,126	-	63,861,126
Patient Accounts Receivable - Gross	219,994,359	28,131,867	248,126,227
Less: 3rd Party Allowances	(137,522,993)	(5,878,757)	(143,401,749)
Bad Debt Allowance	(57,021,529)	(15,395,638)	(72,417,168)
Net Patient Accounts Receivable	25,449,837	6,857,472	32,307,310
Taxes Receivable	6,269,292	-	6,269,292
Accounts Receivable - Other	11,869,153	1,705,980	13,575,133
Inventories	7,556,730	398,279	7,955,009
Prepaid Expenses	2,893,324	220,727	3,114,051
Total Current Assets	181,649,022	9,187,008	190,836,030
CAPITAL ASSETS:			
Property and Equipment	486,598,414	467,364	487,065,778
Construction in Progress	2,157,001	-	2,157,001
	488,755,415	467,364	489,222,779
Less: Accumulated Depreciation and Amortization	(315,970,040)	(342,158)	(316,312,198)
Total Capital Assets	172,785,375	125,206	172,910,581
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,369,981	-	6,369,981
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,264,389	-	2,264,389
Pension, Deferred Outflows of Resources	6,438,549	-	6,438,549
Assets whose use is Limited	-	89,703	89,703
TOTAL ASSETS	\$ 370,106,181	\$ 9,401,918	\$ 379,508,099
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,214,674	\$ -	\$ 2,214,674
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	16,723,469	3,423,637	20,147,106
A/R Credit Balances	2,581,431	-	2,581,431
Accrued Interest	40,445	-	40,445
Accrued Salaries and Wages	4,013,468	4,571,672	8,585,141
Accrued Compensated Absences	4,051,178	-	4,051,178
Due to Third Party Payors	1,880,653	-	1,880,653
Deferred Revenue	12,144,201	1,439,439	13,583,640
Total Current Liabilities	46,624,611	9,434,748	56,059,360
ACCRUED POST RETIREMENT BENEFITS	60,629,923	-	60,629,923
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	92,616,689	-	92,616,689
Total Liabilities	201,559,644	9,434,748	210,994,392
FUND BALANCE	168,546,537	(32,831)	168,513,707
TOTAL LIABILITIES AND FUND BALANCE	\$ 370,106,181	\$ 9,401,918	\$ 379,508,099

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MARCH 2021**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 63,754,109	\$ 83,911,677	\$ 4,650	\$ (20,162,218)
Investments	63,861,126	37,790,083	-	26,071,043
Patient Accounts Receivable - Gross	248,126,227	229,405,154	28,260,062	(9,538,989)
Less: 3rd Party Allowances	(143,401,749)	(130,246,448)	(6,079,147)	(7,076,154)
Bad Debt Allowance	<u>(72,417,168)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>17,691,423</u>
Net Patient Accounts Receivable	32,307,310	25,017,086	6,213,943	1,076,280
Taxes Receivable	6,269,292	6,690,004	-	(420,713)
Accounts Receivable - Other	13,575,133	7,612,645	1,703,368	4,259,119
Inventories	7,955,009	7,585,878	398,279	(29,148)
Prepaid Expenses	<u>3,114,051</u>	<u>2,891,777</u>	<u>202,921</u>	<u>19,353</u>
Total Current Assets	<u>190,836,030</u>	<u>171,499,152</u>	<u>8,523,161</u>	<u>10,813,717</u>
CAPITAL ASSETS:				
Property and Equipment	487,065,778	480,276,838	467,364	6,321,576
Construction in Progress	<u>2,157,001</u>	<u>4,122,443</u>	<u>-</u>	<u>(1,965,441)</u>
	489,222,779	484,399,281	467,364	4,356,134
Less: Accumulated Depreciation and Amortization	<u>(316,312,198)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(8,078,994)</u>
Total Capital Assets	<u>172,910,581</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(3,722,859)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,369,981	6,375,569	-	(5,588)
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,264,389	2,255,728	-	8,661
Pension, Deferred Outflows of Resources	6,438,549	6,438,549	-	-
Assets whose use is Limited	<u>89,703</u>	<u>-</u>	<u>69,426</u>	<u>20,277</u>
TOTAL ASSETS	<u>\$ 379,508,099</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,617</u>	<u>\$ 4,748,380</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,214,674	\$ 2,035,380	\$ -	\$ 179,294
Self-Insurance Liability - Current Portion	2,975,092	2,975,092	-	-
Accounts Payable	20,147,106	24,244,787	3,024,149	(7,121,829)
A/R Credit Balances	2,581,431	4,064,002	-	(1,482,571)
Accrued Interest	40,445	32,015	-	8,430
Accrued Salaries and Wages	8,585,141	3,550,931	4,346,323	687,887
Accrued Compensated Absences	4,051,178	4,182,624	-	(131,445)
Due to Third Party Payors	1,880,653	1,880,653	-	-
Deferred Revenue	<u>13,583,640</u>	<u>1,970,161</u>	<u>1,390,977</u>	<u>10,222,502</u>
Total Current Liabilities	<u>56,059,360</u>	<u>44,935,644</u>	<u>8,761,448</u>	<u>2,362,268</u>
ACCRUED POST RETIREMENT BENEFITS	60,629,923	57,229,923	-	3,400,000
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	1,688,420	-	-
LONG-TERM DEBT - Less Current Maturities	92,616,689	91,045,386	-	1,571,304
Total Liabilities	<u>210,994,392</u>	<u>194,899,372</u>	<u>8,761,448</u>	<u>7,333,571</u>
FUND BALANCE	<u>168,513,707</u>	<u>171,131,729</u>	<u>(32,831)</u>	<u>(2,585,192)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 379,508,099</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,618</u>	<u>\$ 4,748,380</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 52,672,101	\$ 58,099,769	-9.3%	\$ 50,193,465	4.9%	\$ 327,514,716	\$ 318,612,483	2.8%	\$ 315,513,634	3.8%
Outpatient Revenue	57,769,162	60,363,143	-4.3%	50,691,523	14.0%	304,066,622	337,721,132	-10.0%	343,146,656	-11.4%
TOTAL PATIENT REVENUE	\$ 110,441,263	\$ 118,462,912	-6.8%	\$ 100,884,988	9.5%	\$ 631,581,338	\$ 656,333,615	-3.8%	\$ 658,660,289	-4.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 67,976,757	\$ 69,579,722	-2.3%	\$ 78,253,816	-13.1%	\$ 383,902,590	\$ 380,098,452	1.0%	\$ 390,881,597	-1.8%
Policy Adjustments	784,649	1,340,143	-41.5%	885,986	-11.4%	20,885,740	7,917,006	163.8%	7,056,408	196.0%
Uninsured Discount	6,798,636	15,260,286	-55.4%	34,527,011	-80.3%	51,461,398	83,267,182	-38.2%	89,150,451	-42.3%
Indigent	2,067,068	1,529,044	35.2%	1,451,180	42.4%	9,098,866	8,316,355	9.4%	8,775,847	3.7%
Provision for Bad Debts	9,747,907	7,147,769	36.4%	(33,351,500)	-129.2%	35,392,390	43,636,867	-18.9%	26,443,802	33.8%
TOTAL REVENUE DEDUCTIONS	\$ 87,375,017	\$ 94,856,964	-7.9%	\$ 81,766,493	6.9%	\$ 500,740,985	\$ 523,235,862	-4.3%	\$ 522,308,106	-4.1%
	79.11%	80.07%		81.05%		79.28%	79.72%		79.30%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,813,563	\$ 1,752,244	3.5%	\$ 6,730,012	-73.1%	\$ 11,652,685	10,513,464	10.8%	\$ 12,686,963	-8.2%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	3,283,038	3,283,038	0.0%	2,876,754	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,360,736	\$ 2,299,417	2.7%	\$ 7,209,471	-67.3%	\$ 14,935,723	\$ 13,796,502	8.3%	\$ 15,563,717	-4.0%
NET PATIENT REVENUE	\$ 25,426,982	\$ 25,905,365	-1.8%	\$ 26,327,966	-3.4%	\$ 145,776,076	\$ 146,894,255	-0.8%	\$ 151,915,901	-4.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,616,519	\$ 5,107,457	-9.6%	\$ 5,117,733	-9.8%	\$ 30,680,559	\$ 31,786,153	-3.5%	\$ 32,550,072	-5.7%
Other Revenue	1,035,961	842,733	22.9%	887,372	16.7%	5,568,055	4,864,530	14.5%	5,131,721	8.5%
TOTAL OTHER REVENUE	\$ 5,652,480	\$ 5,950,190	-5.0%	\$ 6,005,105	-5.9%	\$ 36,248,614	\$ 36,650,683	-1.1%	\$ 37,681,793	-3.8%
NET OPERATING REVENUE	\$ 31,079,462	\$ 31,855,555	-2.4%	\$ 32,333,071	-3.9%	\$ 182,024,690	\$ 183,544,938	-0.8%	\$ 189,597,693	-4.0%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,907,003	\$ 13,708,430	-5.8%	\$ 13,852,067	-6.8%	\$ 75,839,929	\$ 78,622,731	-3.5%	\$ 82,480,050	-8.1%
Benefits	2,799,037	2,676,176	4.6%	1,795,118	55.9%	16,357,524	15,861,376	3.1%	17,211,518	-5.0%
Temporary Labor	698,606	745,566	-6.3%	1,215,275	-42.5%	4,609,373	4,085,096	12.8%	6,891,146	-33.1%
Physician Fees	1,483,890	1,205,672	23.1%	1,848,039	-19.7%	8,300,984	8,129,590	2.1%	9,096,859	-8.7%
Texas Tech Support	847,699	820,236	3.3%	1,015,989	-16.6%	5,120,732	4,921,416	4.0%	6,075,014	-15.7%
Purchased Services	3,882,289	3,956,695	-1.9%	5,219,789	-25.6%	23,850,814	23,088,687	3.3%	30,774,046	-22.5%
Supplies	5,234,574	5,547,217	-5.6%	5,184,018	1.0%	30,097,367	30,384,804	-0.9%	29,416,461	2.3%
Utilities	327,749	332,021	-1.3%	364,018	-10.0%	1,923,868	1,992,126	-3.4%	1,997,168	-3.7%
Repairs and Maintenance	889,690	734,156	21.2%	644,871	38.0%	4,411,952	4,417,138	-0.1%	4,298,216	2.6%
Leases and Rent	255,294	158,744	60.8%	111,126	129.7%	1,088,477	952,464	14.3%	861,081	26.4%
Insurance	145,607	155,616	-6.4%	142,284	2.3%	879,403	931,898	-5.6%	894,849	-1.7%
Interest Expense	108,025	150,449	-28.2%	252,009	-57.1%	644,082	902,694	-28.6%	1,489,754	-56.8%
ECHDA	205,770	317,389	-35.2%	516,046	-60.1%	1,191,225	1,904,334	-37.4%	1,994,924	-40.3%
Other Expense	154,796	478,307	-67.6%	64,046	141.7%	845,760	1,599,420	-47.1%	1,148,120	-26.3%
TOTAL OPERATING EXPENSES	\$ 29,940,028	\$ 30,986,674	-3.4%	\$ 32,224,695	-7.1%	\$ 175,161,492	\$ 177,793,774	-1.5%	\$ 194,629,207	-10.0%
Depreciation/Amortization	\$ 1,569,258	\$ 1,584,499	-1.0%	\$ 1,539,091	2.0%	\$ 9,473,615	\$ 9,509,708	-0.4%	\$ 9,234,153	2.6%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	700	-	0.0%	7,009	-90.0%
TOTAL OPERATING COSTS	\$ 31,509,286	\$ 32,571,173	-3.3%	\$ 33,763,785	-6.7%	\$ 184,635,807	\$ 187,303,482	-1.4%	\$ 203,870,369	-9.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (429,824)	\$ (715,618)	39.9%	\$ (1,430,715)	70.0%	\$ (2,611,117)	\$ (3,758,544)	-30.5%	\$ (14,272,676)	-81.7%
Operating Margin	-1.38%	-2.25%	-38.4%	-4.42%	-68.7%	-1.43%	-2.05%	-29.9%	-7.53%	-80.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 4,091	\$ 33,519	-87.8%	\$ 59,767	-93.2%	\$ 33,500	\$ 201,114	-83.3%	\$ 460,931	-92.7%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	248,000	-100.0%	1,675	126,504	-98.7%	248,000	-99.3%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	84,094	-100.0%	-	-	0.0%	474,594	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (425,733)	\$ (661,015)	35.6%	\$ (1,038,854)	59.0%	\$ (2,575,942)	\$ (3,430,926)	24.9%	\$ (13,089,151)	80.3%
Unrealized Gain/(Loss) on Investments	\$ (11,594)	\$ 14,285	0.0%	\$ 134,212	-108.6%	\$ (17,911)	\$ 85,710	0.0%	\$ 186,025	-109.6%
Investment in Subsidiaries	(8,839)	1,614	-647.7%	431	-215.5%	8,661	9,684	-10.6%	56,570	-84.7%
CHANGE IN NET POSITION	\$ (446,166)	\$ (645,116)	30.8%	\$ (904,210)	50.7%	\$ (2,585,192)	\$ (3,335,532)	22.5%	\$ (12,846,557)	79.9%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 52,672,101	\$ 58,099,769	-9.3%	\$ 50,193,465	4.9%	\$ 327,514,716	\$ 318,612,483	2.8%	\$ 315,513,634	3.8%
Outpatient Revenue	44,771,103	49,206,615	-9.0%	40,935,243	9.4%	230,491,050	271,512,303	-15.1%	278,131,183	-17.1%
TOTAL PATIENT REVENUE	\$ 97,443,204	\$ 107,306,384	-9.2%	\$ 91,128,708	6.9%	\$ 558,005,766	\$ 590,124,786	-5.4%	\$ 593,644,817	-6.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 61,656,703	\$ 65,090,709	-5.3%	\$ 74,636,052	-17.4%	\$ 349,695,798	\$ 353,315,966	-1.0%	\$ 362,878,046	-3.6%
Policy Adjustments	(635,158)	155,414	-508.7%	249,958	-354.1%	12,490,203	844,098	1379.7%	797,763	1465.7%
Uninsured Discount	6,174,495	14,546,287	-57.6%	33,944,106	-81.8%	46,675,230	79,004,944	-40.9%	84,341,917	-44.7%
Indigent Care	2,059,115	1,504,376	36.9%	1,416,548	45.4%	9,067,540	8,168,347	11.0%	8,522,607	6.4%
Provision for Bad Debts	8,761,261	6,109,868	43.4%	(35,086,614)	-125.0%	30,021,590	37,444,417	-19.8%	20,442,287	46.9%
TOTAL REVENUE DEDUCTIONS	\$ 78,016,415	\$ 87,406,654	-10.7%	\$ 75,160,050	3.8%	\$ 447,950,362	\$ 478,777,772	-6.4%	\$ 476,982,619	-6.1%
	80.06%	81.46%		82.48%		80.28%	81.13%		80.35%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,813,563	\$ 1,752,244	3.5%	\$ 6,730,012	-73.1%	\$ 11,652,685	\$ 10,513,464	10.8%	\$ 12,686,963	-8.2%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	3,283,038	3,283,038	0.0%	2,876,754	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,360,736	\$ 2,299,417	2.7%	\$ 7,209,471	-67.3%	\$ 14,935,723	\$ 13,796,502	8.3%	\$ 15,563,717	-4.0%
NET PATIENT REVENUE	\$ 21,787,525	\$ 22,199,147	-1.9%	\$ 23,178,129	-6.0%	\$ 124,991,127	\$ 125,143,516	-0.1%	\$ 132,225,916	-5.5%
OTHER REVENUE										
Tax Revenue	\$ 4,616,519	\$ 5,107,457	-9.6%	\$ 5,117,733	-9.8%	\$ 30,680,559	\$ 31,786,153	-3.5%	\$ 32,550,072	-5.7%
Other Revenue	890,752	634,088	40.5%	705,971	26.2%	4,240,040	3,615,966	17.3%	3,977,875	6.6%
TOTAL OTHER REVENUE	\$ 5,507,271	\$ 5,741,545	-4.1%	\$ 5,823,704	-5.4%	\$ 34,920,599	\$ 35,402,119	-1.4%	\$ 36,527,947	-4.4%
NET OPERATING REVENUE	\$ 27,294,796	\$ 27,940,692	-2.3%	\$ 29,001,834	-5.9%	\$ 159,911,726	\$ 160,545,635	-0.4%	\$ 168,753,862	-5.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,738,141	\$ 9,679,803	-9.7%	\$ 10,029,786	-12.9%	\$ 52,591,530	\$ 54,448,883	-3.4%	\$ 59,638,717	-11.8%
Benefits	2,380,348	2,287,439	4.1%	1,404,523	69.5%	13,870,010	13,527,208	2.5%	14,802,671	-6.3%
Temporary Labor	468,114	529,899	-11.7%	651,376	-28.1%	3,311,806	2,791,094	18.7%	3,470,605	-4.6%
Physician Fees	1,372,114	1,060,531	29.4%	1,674,207	-18.0%	7,691,715	7,258,744	6.0%	7,848,010	-2.0%
Texas Tech Support	847,699	820,236	3.3%	1,015,989	-16.6%	5,120,732	4,921,416	4.0%	6,075,014	-15.7%
Purchased Services	3,946,811	3,961,138	-0.4%	5,079,513	-22.3%	24,046,063	23,129,548	4.0%	29,703,798	-19.0%
Supplies	5,097,047	5,409,115	-5.8%	5,040,647	1.1%	29,366,250	29,516,908	-0.5%	28,592,211	2.7%
Utilities	326,798	331,206	-1.3%	362,529	-9.9%	1,919,838	1,987,236	-3.4%	1,979,146	-3.0%
Repairs and Maintenance	889,690	733,989	21.2%	644,871	38.0%	4,411,242	4,410,986	0.0%	4,296,803	2.7%
Leases and Rentals	86,090	(7,258)	-1286.1%	(57,467)	-249.8%	98,640	(43,548)	-326.5%	(146,951)	-167.1%
Insurance	95,300	109,297	-12.8%	94,075	1.3%	580,843	655,782	-11.4%	607,391	-4.4%
Interest Expense	108,025	150,449	-28.2%	252,009	-57.1%	644,082	902,694	-28.6%	1,489,754	-56.8%
ECHDA	205,770	317,389	-35.2%	516,046	-60.1%	1,191,225	1,904,334	-37.4%	1,994,924	-40.3%
Other Expense	78,505	406,209	-80.7%	4,940	1489.2%	502,514	1,147,365	-56.2%	795,413	-36.8%
TOTAL OPERATING EXPENSES	\$ 24,640,453	\$ 25,789,442	-4.5%	\$ 26,713,043	-7.8%	\$ 145,346,489	\$ 146,558,650	-0.8%	\$ 161,147,506	-9.8%
Depreciation/Amortization	\$ 1,562,541	\$ 1,577,014	-0.9%	\$ 1,520,956	2.7%	\$ 9,432,324	\$ 9,464,798	-0.3%	\$ 9,125,166	3.4%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	700	-	100.0%	877	-20.1%
TOTAL OPERATING COSTS	\$ 26,202,994	\$ 27,366,456	-4.3%	\$ 28,234,000	-7.2%	\$ 154,779,513	\$ 156,023,448	-0.8%	\$ 170,273,549	-9.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,091,802	\$ 574,236	90.1%	\$ 767,834	-42.2%	\$ 5,132,212	\$ 4,522,187	13.5%	\$ (1,519,686)	-437.7%
Operating Margin	4.00%	2.06%	94.6%	2.65%	51.1%	3.21%	2.82%	13.9%	-0.90%	-456.4%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 4,091	\$ 33,519	-87.8%	\$ 59,767	-93.2%	\$ 33,500	\$ 201,114	-83.3%	\$ 460,931	-92.7%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	21,084	-100.0%	248,000	-100.0%	1,675	126,504	-98.7%	248,000	-99.3%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	84,094	-100.0%	-	-	-	474,594	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,095,894	\$ 628,839	74.3%	\$ 1,159,695	-5.5%	\$ 5,167,388	\$ 4,849,805	6.5%	\$ (336,161)	-1637.2%
Procure Capital Contribution	(1,521,626)	(1,289,854)	18.0%	(2,198,549)	-30.8%	(7,743,329)	(8,280,731)	-6.5%	(12,752,989)	-39.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (425,733)	\$ (661,015)	35.6%	\$ (1,038,854)	59.0%	\$ (2,575,942)	\$ (3,430,926)	24.9%	\$ (13,089,151)	80.3%
Unrealized Gain/(Loss) on Investments	\$ (11,594)	\$ 14,285	-181.2%	\$ 134,212	-108.6%	\$ (17,911)	\$ 85,710	-120.9%	\$ 186,025	-109.6%
Investment in Subsidiaries	(8,839)	1,614	-647.7%	431	-2151.5%	8,661	9,684	-10.6%	56,570	-84.7%
CHANGE IN NET POSITION	\$ (446,166)	\$ (645,116)	30.8%	\$ (904,210)	50.7%	\$ (2,585,192)	\$ (3,335,532)	22.5%	\$ (12,846,556)	79.9%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,998,059	\$ 11,156,528	16.5%	\$ 9,756,280	33.2%	\$ 73,575,572	\$ 66,208,829	11.1%	\$ 65,015,472	13.2%
TOTAL PATIENT REVENUE	\$ 12,998,059	\$ 11,156,528	16.5%	\$ 9,756,280	33.2%	\$ 73,575,572	\$ 66,208,829	11.1%	\$ 65,015,472	13.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,320,054	\$ 4,489,013	40.8%	\$ 3,617,764	74.7%	\$ 34,206,792	\$ 26,782,486	27.7%	\$ 28,003,551	22.2%
Policy Adjustments	1,419,807	1,184,729	19.8%	636,029	123.2%	8,395,537	7,072,908	18.7%	6,258,645	34.1%
Uninsured Discount	624,142	713,999	-12.6%	582,905	7.1%	4,786,168	4,262,238	12.3%	4,808,534	-0.5%
Indigent	7,953	24,668	-67.8%	34,632	-77.0%	31,326	148,008	-78.8%	253,241	-87.6%
Provision for Bad Debts	986,646	1,037,901	-4.9%	1,735,114	-43.1%	5,370,800	6,192,450	-13.3%	6,001,516	-10.5%
TOTAL REVENUE DEDUCTIONS	\$ 9,358,602	\$ 7,450,310	25.6%	\$ 6,606,443	41.7%	\$ 52,790,623	\$ 44,458,090	18.7%	\$ 45,325,487	16.5%
	72.00%	66.78%		67.71%		71.75%	67.15%		69.71%	
NET PATIENT REVENUE	\$ 3,639,457	\$ 3,706,218	-1.8%	\$ 3,149,836	15.5%	\$ 20,784,949	\$ 21,750,739	-4.4%	\$ 19,689,985	5.6%
						28.2%				
OTHER REVENUE										
Other Income	\$ 145,210	\$ 208,645	-30.4%	\$ 181,401	-20.0%	\$ 1,328,015	\$ 1,248,564	6.4%	\$ 1,153,846	15.1%
TOTAL OTHER REVENUE	\$ 145,210	\$ 208,645	-30.4%	\$ 181,401	-20.0%	\$ 1,328,015	\$ 1,248,564	6.4%	\$ 1,153,846	15.1%
NET OPERATING REVENUE	\$ 3,784,666	\$ 3,914,863	-3.3%	\$ 3,331,237	13.6%	\$ 22,112,964	\$ 22,999,303	-3.9%	\$ 20,843,831	6.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,168,862	\$ 4,028,627	3.5%	\$ 3,822,281	9.1%	\$ 23,248,400	\$ 24,173,848	-3.8%	\$ 22,841,333	1.8%
Benefits	418,688	388,737	7.7%	390,595	7.2%	2,487,514	2,334,168	6.6%	2,408,847	3.3%
Temporary Labor	230,491	215,667	6.9%	563,899	-59.1%	1,297,567	1,294,002	0.3%	3,420,542	-62.1%
Physician Fees	111,776	145,141	-23.0%	173,832	-35.7%	609,269	870,846	-30.0%	1,248,850	-51.2%
Purchased Services	(64,522)	(4,443)	1352.2%	140,276	-146.0%	(195,249)	(40,861)	377.8%	1,070,247	-118.2%
Supplies	137,527	138,102	-0.4%	143,371	-4.1%	731,117	867,896	-15.8%	824,250	-11.3%
Utilities	951	815	16.6%	1,489	-36.2%	4,031	4,890	-17.6%	18,022	-77.6%
Repairs and Maintenance	-	167	-100.0%	-	0.0%	710	6,152	-88.5%	1,413	-49.8%
Leases and Rentals	169,203	166,002	1.9%	168,594	0.4%	989,837	996,012	-0.6%	1,008,032	-1.8%
Insurance	50,307	46,319	8.6%	48,209	4.4%	298,561	276,116	8.1%	287,458	3.9%
Other Expense	76,292	72,098	5.8%	59,106	29.1%	343,247	452,055	-24.1%	352,707	-2.7%
TOTAL OPERATING EXPENSES	\$ 5,299,575	\$ 5,197,232	2.0%	\$ 5,511,652	-3.8%	\$ 29,815,003	\$ 31,235,124	-4.5%	\$ 33,481,701	-11.0%
Depreciation/Amortization	\$ 6,718	\$ 7,485	-10.3%	\$ 18,134	-63.0%	\$ 41,291	\$ 44,910	-8.1%	\$ 108,988	-62.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	6,132	0.0%
TOTAL OPERATING COSTS	\$ 5,306,292	\$ 5,204,717	2.0%	\$ 5,529,786	-4.0%	\$ 29,856,293	\$ 31,280,034	-4.6%	\$ 33,596,821	-11.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,521,626)	\$ (1,289,854)	-18.0%	\$ (2,198,549)	-30.8%	\$ (7,743,329)	\$ (8,280,731)	6.5%	\$ (12,752,990)	39.3%
Operating Margin	-40.21%	-32.95%	22.0%	-66.00%	-39.1%	-35.02%	-36.00%	-2.7%	-61.18%	-42.8%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,521,626	\$ 1,289,854	18.0%	\$ 2,198,549	-30.8%	\$ 7,743,329	\$ 8,280,731	-6.5%	\$ 12,752,990	-39.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,952	9,255	7.53%	8,234	20.86%	48,034	57,544	-16.53%	57,240	-16.08%
Total Hospital Visits	5,680	5,355	6.07%	5,200	9.23%	31,672	31,093	1.86%	32,861	-3.62%
Total Procedures	12,298	11,696	5.15%	9,634	27.65%	69,012	70,466	-2.06%	68,580	0.63%
Total Surgeries	799	914	-12.58%	734	8.86%	4,053	5,213	-22.25%	5,158	-21.42%
Total Provider FTE's	92.6	95.0	-2.53%	83.6	10.77%	91.9	94.5	-2.70%	81.2	13.28%
Total Staff FTE's	107.1	128.0	-16.33%	115.4	-7.15%	101.0	129.7	-22.11%	116.8	-13.58%
Total Administrative FTE's	11.9	12.8	-6.67%	13.6	-12.50%	12.3	13.0	-5.87%	12.4	-0.84%
Total FTE's	211.6	235.8	-10.24%	212.6	-0.45%	205.2	237.2	-13.49%	210.4	-2.47%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 406,977	\$ 401,154	1.5%	\$ 268,030	51.8%	\$ 3,036,053	\$ 2,162,641	40.4%	\$ 2,058,772	47.5%
TOTAL PATIENT REVENUE	\$ 406,977	\$ 401,154	1.5%	\$ 268,030	51.8%	\$ 3,036,053	\$ 2,162,641	40.4%	\$ 2,058,772	47.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 194,185	\$ 134,108	44.8%	\$ 195,217	-0.5%	\$ 1,603,224	\$ 722,979	121.8%	\$ 524,653	205.6%
Self Pay Adjustments	88,896	35,762	148.6%	(48,201)	-284.4%	434,073	192,794	125.1%	65,855	559.1%
Bad Debts	25,814	62,902	-59.0%	75,159	-65.7%	203,940	339,109	-39.9%	606,676	-66.4%
TOTAL REVENUE DEDUCTIONS	\$ 308,895	\$ 232,772	32.7%	\$ 222,175	39.0%	\$ 2,241,238	\$ 1,254,882	78.6%	\$ 1,197,184	87.2%
	75.9%	58.0%		82.9%		73.8%	58.0%		58.2%	
NET PATIENT REVENUE	\$ 98,081	\$ 168,382	-41.8%	\$ 45,855	113.9%	\$ 794,815	\$ 907,759	-12.4%	\$ 861,588	-7.7%
OTHER REVENUE										
FHC Other Revenue	\$ 26,665	\$ 26,697	0.0%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	0.0%	\$ 154,109	-19.3%
TOTAL OTHER REVENUE	\$ 26,665	\$ 26,697	-0.1%	\$ 19,266	38.4%	\$ 124,322	\$ 160,182	-22.4%	\$ 154,109	-19.3%
NET OPERATING REVENUE	\$ 124,746	\$ 195,079	-36.1%	\$ 65,121	91.6%	\$ 919,138	\$ 1,067,941	-13.9%	\$ 1,015,697	-9.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 87,921	\$ 89,177	-1.4%	\$ 74,521	18.0%	\$ 512,466	\$ 480,760	6.6%	\$ 448,309	14.3%
Benefits	27,808	21,073	32.0%	10,436	166.5%	135,153	119,439	13.2%	111,273	21.5%
Physician Services	106,370	104,171	2.1%	70,396	51.1%	757,606	625,026	21.2%	457,898	65.5%
Cost of Drugs Sold	16,156	7,168	125.4%	460	3413.2%	40,214	38,643	4.1%	37,483	7.3%
Supplies	14,744	5,058	191.5%	5,311	177.6%	63,243	27,902	126.7%	29,531	114.2%
Utilities	2,290	3,021	-24.2%	2,637	-13.1%	17,698	18,126	-2.4%	16,453	7.6%
Repairs and Maintenance	171	1,073	-84.0%	600	-71.4%	6,579	6,438	2.2%	3,650	80.2%
Leases and Rentals	483	370	30.6%	490	-1.5%	2,942	2,220	32.5%	2,835	3.8%
Other Expense	8,265	1,000	726.5%	1,000	726.5%	23,337	9,093	156.6%	9,092	156.7%
TOTAL OPERATING EXPENSES	\$ 264,208	\$ 232,111	13.8%	\$ 165,850	59.3%	\$ 1,559,238	\$ 1,327,647	17.4%	\$ 1,116,524	39.7%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 23,469	\$ 23,465	0.0%	\$ 28,266	-17.0%
TOTAL OPERATING COSTS	\$ 268,015	\$ 235,917	13.6%	\$ 170,470	57.2%	\$ 1,582,707	\$ 1,351,112	17.1%	\$ 1,144,789	38.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (143,269)	\$ (40,838)	-250.8%	\$ (105,349)	-36.0%	\$ (663,569)	\$ (283,171)	-134.3%	\$ (129,092)	414.0%
Operating Margin	-114.85%	-20.93%	448.6%	-161.77%	-29.0%	-72.19%	-26.52%	172.3%	-12.71%	468.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,306	1,161	12.5%	784	66.6%	8,354	6,259	33.5%	5,792	44.2%
Average Revenue per Office Visit	311.62	345.52	-9.8%	341.88	-8.8%	363.43	345.53	5.2%	355.45	2.2%
Hospital FTE's (Salaries and Wages)	18.1	19.4	-6.5%	17.6	2.6%	18.6	19.6	-5.1%	17.9	3.7%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
MARCH 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 155,126	\$ 180,416	-14.0%	\$ 170,764	-9.2%	\$ 219,793	\$ 972,184	-77.4%	\$ 1,172,296	-81.3%
TOTAL PATIENT REVENUE	\$ 155,126	\$ 180,416	-14.0%	\$ 170,764	-9.2%	\$ 219,793	\$ 972,184	-77.4%	\$ 1,172,296	-81.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 52,947	\$ 65,851	-19.6%	\$ 90,378	-41.4%	\$ 105,717	\$ 354,841	-70.2%	\$ 320,291	-67.0%
Self Pay Adjustments	28,824	20,567	40.1%	18,759	53.7%	41,353	110,827	-62.7%	89,562	-53.8%
Bad Debts	(2,803)	30,237	-109.3%	26,255	-110.7%	(23,266)	162,936	-114.3%	433,994	-105.4%
TOTAL REVENUE DEDUCTIONS	\$ 78,969	\$ 116,655	-32.3%	\$ 135,391	-41.7%	\$ 123,803	\$ 628,604	-80.3%	\$ 843,846	-85.3%
	50.91%	64.66%		79.29%		56.33%	64.66%		71.98%	
NET PATIENT REVENUE	\$ 76,157	\$ 63,761	19.4%	\$ 35,373	115.3%	\$ 95,990	\$ 343,580	-72.1%	\$ 328,449	-70.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 76,157	\$ 63,761	19.4%	\$ 35,373	115.3%	\$ 95,990	\$ 343,580	-72.1%	\$ 328,449	-70.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 14,161	\$ 34,409	-58.8%	\$ 31,099	-54.5%	\$ 28,341	\$ 185,417	-84.7%	\$ 195,787	-85.5%
Benefits	-	8,131	-100.0%	4,355	-100.0%	7,474	46,065	-83.8%	48,595	-84.6%
Physician Services	42,437	47,300	-10.3%	46,846	-9.4%	75,344	283,800	-73.5%	312,437	-75.9%
Cost of Drugs Sold	60	2,959	-98.0%	2,550	-97.6%	5,689	15,946	-64.3%	18,196	-68.7%
Supplies	755	1,567	-51.8%	5,237	-85.6%	2,076	8,674	-76.1%	7,903	-73.7%
Utilities	3,273	2,918	12.2%	3,006	8.9%	16,859	17,508	-3.7%	18,466	-8.7%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	714	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 60,686	\$ 97,403	-37.7%	\$ 93,094	-34.8%	\$ 135,784	\$ 558,124	-75.7%	\$ 601,384	-77.4%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 175,947	\$ 175,944	0.0%	\$ 178,741	-1.6%
TOTAL OPERATING COSTS	\$ 90,011	\$ 126,727	-29.0%	\$ 122,418	-26.5%	\$ 311,731	\$ 734,068	-57.5%	\$ 780,125	-60.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (13,854)	\$ (62,966)	-78.0%	\$ (87,045)	-84.1%	\$ (215,741)	\$ (390,488)	-44.8%	\$ (451,676)	-52.2%
Operating Margin	-18.19%	-98.75%	-81.6%	-246.08%	-92.6%	-224.75%	-113.65%	97.8%	-137.52%	63.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	452	507	-10.8%	566	-20.1%	587	2,732	-78.5%	3,226	-81.8%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	452	507	-10.8%	566	-20.1%	587	2,732	-78.5%	3,226	0.0%
Average Revenue per Office Visit	343.20	355.85	-3.6%	301.70	13.8%	374.43	355.85	5.2%	363.39	3.0%
Hospital FTE's (Salaries and Wages)	4.9	8.0	-38.0%	8.5	-42.1%	1.6	8.0	-80.6%	8.9	-82.6%

**ECTOR COUNTY HOSPITAL DISTRICT
MARCH 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 39,358,898	40.4%	\$ 36,112,332	39.6%	\$ 220,921,984	39.6%	\$ 226,230,521	38.2%
Medicaid	11,408,687	11.7%	9,589,133	10.5%	64,364,280	11.5%	69,711,287	11.7%
Commercial	28,852,141	29.6%	26,497,065	29.1%	161,782,865	29.0%	176,578,635	29.7%
Self Pay	9,111,089	9.4%	16,049,843	17.6%	64,037,288	11.5%	98,606,598	16.6%
Other	8,712,389	8.9%	2,880,336	3.2%	46,899,350	8.4%	22,517,777	3.8%
TOTAL	\$ 97,443,204	100.0%	\$ 91,128,708	100.0%	\$ 558,005,766	100.0%	\$ 593,644,817	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,920,289	39.1%	\$ 7,837,028	39.3%	\$ 43,511,024	40.8%	\$ 44,009,143	38.1%
Medicaid	2,567,395	12.7%	2,007,788	10.1%	12,169,927	11.4%	14,336,670	12.4%
Commercial	7,215,207	35.7%	7,521,540	37.7%	38,190,384	35.7%	44,513,141	38.5%
Self Pay	1,291,165	6.4%	1,757,792	8.8%	6,128,105	5.7%	7,633,551	6.6%
Other	1,236,447	6.1%	822,196	4.1%	6,882,029	6.4%	5,125,339	4.4%
TOTAL	\$ 20,230,503	100.0%	\$ 19,946,344	100.0%	\$ 106,881,469	100.0%	\$ 115,617,845	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MARCH 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 55,920	13.7%	\$ 54,402	20.3%	\$ 476,920	15.7%	\$ 338,987	16.5%
Medicaid	166,030	40.9%	95,694	35.7%	1,349,875	44.5%	832,526	40.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	54,247	13.3%	45,014	16.8%	424,521	14.0%	353,992	17.2%
Self Pay	116,013	28.5%	72,472	27.0%	687,343	22.6%	528,529	25.7%
Other	14,766	3.6%	448	0.2%	97,393	3.2%	4,738	0.2%
TOTAL	\$ 406,977	100.0%	\$ 268,030	100.0%	\$ 3,036,053	100.0%	\$ 2,058,772	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 23,238	19.2%	\$ 18,225	19.4%	\$ 156,532	19.4%	\$ 347,250	40.6%
Medicaid	53,998	44.5%	46,782	49.6%	404,168	50.1%	290,515	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,438	21.8%	10,314	11.0%	120,526	15.0%	91,530	10.7%
Self Pay	17,303	14.3%	18,270	19.4%	120,641	15.0%	124,403	14.5%
Other	286	0.2%	590	0.6%	4,212	0.5%	2,404	0.3%
TOTAL	\$ 121,263	100.0%	\$ 94,181	100.0%	\$ 806,079	100.0%	\$ 856,103	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MARCH 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 43,540	28.1%	\$ 44,501	26.1%	\$ 61,824	28.1%	\$ 279,215	23.8%
Medicaid	43,134	27.8%	\$ 31,797	18.6%	63,851	29.2%	298,993	25.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	32,346	20.9%	\$ 37,456	21.9%	52,402	23.8%	249,141	21.3%
Self Pay	34,019	21.9%	\$ 56,582	33.1%	35,629	16.1%	341,624	29.1%
Other	2,087	1.3%	\$ 429	0.3%	6,087	2.8%	3,323	0.3%
TOTAL	\$ 155,126	100.0%	\$ 170,764	100.0%	\$ 219,793	100.0%	\$ 1,172,296	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 1,479	6.5%	\$ 15,797	28.3%	\$ 5,647	8.8%	\$ 83,293	26.9%
Medicaid	4,328	19.1%	17,418	31.2%	8,516	13.3%	90,647	29.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,328	54.3%	12,205	21.8%	36,650	57.5%	69,987	22.6%
Self Pay	4,565	20.1%	10,300	18.4%	12,817	20.1%	64,748	20.9%
Other	-	0.0%	190	0.3%	179	0.3%	1,378	0.4%
TOTAL	\$ 22,701	100.0%	\$ 55,910	100.0%	\$ 63,810	100.0%	\$ 310,054	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
MARCH 2021**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 23,366,365	\$ -	\$ 23,366,365
Mission Fitness	355,718	-	355,718
Petty Cash	8,700	-	8,700
Dispro	-	54,810	54,810
General Liability	-	16,838	16,838
Professional Liability	-	15,421	15,421
Funded Worker's Compensation	-	93,117	93,117
Funded Depreciation	-	27,809,555	27,809,555
Designated Funds	-	<u>(19,941,925)</u>	<u>(19,941,925)</u>
 Total Cash and Cash Equivalents	 \$ 23,730,783	 \$ 8,047,817	 \$ 31,778,600

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	27,000,000	27,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	23,200,000	23,223,622
Allowance for Change in Market Values	-	<u>(12,496)</u>	<u>(12,496)</u>
 Total Investments	 \$ 23,622	 \$ 63,837,505	 \$ 63,861,126
 Total Unrestricted Cash and Investments			 \$ 95,639,726

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,369,981	6,369,981
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,264,389	-	2,264,389
Total Restricted Assets	<u>\$ 34,834,214</u>	<u>\$ 6,369,981</u>	<u>\$ 41,204,195</u>

Total Cash & Investments **\$ 136,843,921**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MARCH 2021**

	Hospital	Procare		Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (2,585,192)	-	\$	(2,585,192)
Noncash Expenses:				
Depreciation and Amortization	8,068,170	10,824		8,078,994
Unrealized Gain/Loss on Investments	(17,911)	-		(17,911)
Accretion (Bonds)	(209,476)	-		(209,476)
Changes in Assets and Liabilities				
Patient Receivables, Net	(432,751)	(643,529)		(1,076,280)
Taxes Receivable/Deferred	10,594,752	48,462		10,643,215
Inventories, Prepaids and Other	(4,228,906)	(20,418)		(4,249,324)
Accounts Payable	(9,003,888)	399,488		(8,604,400)
Accrued Expenses	339,522	205,072		544,595
Due to Third Party Payors	-	-		-
Accrued Post Retirement Benefit Costs	3,400,000	-		3,400,000
Net Cash Provided by Operating Activities	\$ 5,924,321	(100)	\$	5,924,221
Cash Flows from Investing Activities:				
Investments	\$ (26,053,133)	-	\$	(26,053,133)
Acquisition of Property and Equipment	(4,356,134)	-		(4,356,134)
Net Cash used by Investing Activities	\$ (30,409,267)	-	\$	(30,409,267)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 179,294	-	\$	179,294
Intercompany Activities	\$ -	-		-
Net Repayment of Long-term Debt/Bond Issuance	1,780,779	-		1,780,779
Net Cash used by Financing Activities	1,960,073	-		1,960,073
Net Increase (Decrease) in Cash	(22,524,872)	(100)		(22,524,972)
Beginning Cash & Cash Equivalents @ 9/30/2020	95,507,668	4,650		95,512,318
Ending Cash & Cash Equivalents @ 3/31/2021	\$ 72,982,795	\$ 4,550	\$	72,987,345
Balance Sheet				
Cash and Cash Equivalents	\$ 31,778,600	4,550	\$	31,783,150
Restricted Assets	41,204,195	-		41,204,195
Ending Cash & Cash Equivalents @ 3/31/2021	\$ 72,982,795	4,550	\$	72,987,345

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
JANUARY	7,131,638	2,025,971	5,105,667	4,845,249	2,286,389
FEBRUARY	4,756,484	2,025,971	2,730,513	6,455,075	(1,698,591)
MARCH	2,415,426	2,025,971	389,455	1,361,450	1,053,976
TOTAL	<u>\$ 22,471,219</u>	<u>\$ 12,155,826</u>	<u>\$ 10,315,393</u>	<u>\$ 17,470,655</u>	<u>\$ 5,000,564</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
JANUARY	2,796,371	3,139,626	(343,255)	3,763,912	(967,541)
FEBRUARY	4,354,021	3,453,266	900,755	3,771,703	582,318
MARCH	2,721,819	3,081,486	(359,667)	3,855,612	(1,133,793)
SUB TOTAL	<u>18,755,816</u>	<u>19,630,327</u>	<u>(874,511)</u>	<u>23,990,137</u>	<u>(5,234,321)</u>
ACCRUAL	(231,083)	-	(231,083)	-	(231,083)
TOTAL	<u>\$ 18,524,733</u>	<u>\$ 19,630,327</u>	<u>\$ (1,105,594)</u>	<u>\$ 23,990,137</u>	<u>\$ (5,465,404)</u>
TAX REVENUE	<u><u>\$ 40,995,952</u></u>	<u><u>\$ 31,786,153</u></u>	<u><u>\$ 9,209,799</u></u>	<u><u>\$ 41,460,792</u></u>	<u><u>\$ (464,840)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	(1,065,780)	3,331,602		2,265,823
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (2,380,809)	\$ 7,442,355		\$ 5,061,546
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	(2,752,574)	8,549,558		5,796,984
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (2,768,673)	\$ 8,587,934		\$ 5,819,261
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(826,293)	2,354,855		1,528,562
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (826,293)	\$ 2,354,855		\$ 1,528,562
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(236,659)	739,789		503,131
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (236,659)	\$ 739,789		\$ 503,131
MCH Cash Activity	\$ (8,128,998)	\$ 19,124,933		\$ 10,995,935
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (8,128,998)	\$ 19,124,933	\$ -	\$ 10,995,935

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 6,146,484
Uncompensated Care Accrual	6,476,454
URIP	(1,145,255)
GME	175,002
Regional UPL Benefit	-
Medicaid Supplemental Payments	11,652,685
DSRIP Accrual	3,283,038
Total Adjustments	\$ 14,935,723

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF MARCH 31, 2021**

ITEM	CIP BALANCE AS OF 2/28/2021	MARCH "+" ADDITIONS	MARCH "- " ADDITIONS	MARCH TRANSFERS	CIP BALANCE AS OF 3/31/2021	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i><u>RENOVATIONS</u></i>									
REGIONAL LAB	18,888	-	-	-	18,888	-	18,888	150,000	131,112
SUB-TOTAL	\$ 18,888	\$ -	\$ -	\$ -	\$ 18,888	\$ -	\$ 18,888	\$ 150,000	\$ 131,112
<i><u>MINOR BUILDING IMPROVEMENT</u></i>									
REFRACTORY BOILER UPGRADE	20,765	-	-	-	20,765	-	20,765	30,000	9,235
FILTER TUBE STATION	87,811	9,744	-	-	97,555	-	97,555	48,000	(49,555)
DIAGNOSTIC SCAN	81,637	14,303	-	-	95,941	-	95,941	175,000	79,059
PHARMACY PYXIS	22,279	388	-	-	22,667	-	22,667	15,000	(7,667)
STERILE STORAGE	42,034	-	-	-	42,034	-	42,034	25,000	(17,034)
WATER TREATMENT IMPROVEMENT - 750 W 5TH	9,456	12,851	-	-	22,307	-	22,307	25,000	2,693
FILTER TUBE SYSTEM UPGRADE	1,047	-	-	-	1,047	-	1,047	10,000	8,953
SUB-TOTAL	\$ 265,029	\$ 37,286	\$ -	\$ -	\$ 302,315	\$ -	\$ 302,315	\$ 328,000	\$ 25,685
<i><u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u></i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,098,572	\$ 162,016	\$ (424,790)	\$ -	\$ 1,835,798	\$ -	\$ 1,835,798	\$ 3,500,000	\$ 1,664,202
SUB-TOTAL	\$ 2,098,572	\$ 162,016	\$ (424,790)	\$ -	\$ 1,835,798	\$ -	\$ 1,835,798	\$ 3,500,000	\$ 1,664,202
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,382,490	\$ 199,302	\$ (424,790)	\$ -	\$ 2,157,001	\$ -	\$ 2,157,001	\$ 3,978,000	\$ 1,820,999

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
MARCH 2021

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		
	TOTAL PROJECT TRANSFERS	\$ -
EQUIPMENT PURCHASES		
None		
	TOTAL EQUIPMENT PURCHASES	\$ -
	TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES	\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
MARCH 2021**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	102,540	(54,040)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	RENTAL PROPERTY REPAIRS - CASA ORTIZ	8200	25,000	-	55,004	(30,004)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infufer	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
Jan-21	Uroskop Omnia Max	6620	-	-	378,591	(378,591)
Jan-21	4 Replacement Tele	6140	-	-	10,350	(10,350)
Jan-21	Cisco ASR	9100	-	-	30,356	(30,356)
Jan-21	Outdoor Eyeball Dome and LCD Monitor	8420	-	-	3,853	(3,853)
Jan-21	Prime Big Wheel Stretcher	8390	-	-	13,774	(13,774)
Jan-21	Prime Big Wheel Stretcher	7310	-	-	21,273	(21,273)
Jan-21	Telemedicine Cart	9100	-	-	38,860	(38,860)
Jan-21	Motorized Stock Cart	7330	-	-	4,203	(4,203)
Jan-21	Barcode Scanners	9100	-	-	14,175	(14,175)
Jan-21	Blanket Warming Cabinet	6870	-	-	3,197	(3,197)
Feb-21	ER Triage Renovation	6850	75,000	-	133,746	(58,746)
Feb-21	Central Station Monitor	6550	-	-	41,470	(41,470)
Feb-21	Cardiac Monitor	6850	-	-	35,033	(35,033)
Feb-21	Pyxis Anesthesia System	7330	-	-	374,463	(374,463)
Feb-21	Versapulse Powersuite 60W	6620	-	-	87,900	(87,900)
Feb-21	Matrix T5X-08 Treadmill	6350	-	-	4,060	(4,060)
Feb-21	Falcon IT Mount for Anesthesia	6700	-	-	3,187	(3,187)
Feb-21	Ford Ecosport 2020	7090	-	-	19,471	(19,471)
Feb-21	BK5000 Ultrasound System	6620	-	-	145,777	(145,777)
Feb-21	Microscope	7050	-	-	9,114	(9,114)
Mar-21	Securview DX 600	7240	-	-	26,130	(26,130)
Mar-21	Nexus Software	8200	-	-	151,090	(151,090)
Mar-21	Perseus A500 Anesthesia Machine	6700	-	-	98,622	(98,622)
Mar-21	Software for Perseus A500	6700	-	-	1,825	(1,825)
Mar-21	Protector Echo Filtered Fume Hood	7040	-	-	9,273	(9,273)
Mar-21	Giraffe Resuscitation System	6550	-	-	6,176	(6,176)
			\$ 748,500	\$ -	\$ 3,248,247	\$ (2,499,747)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
MARCH 2021**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 1,084,938	\$ -	\$ -	\$ 1,084,938
AR UNCOMPENSATED CARE	657,193	-	-	657,193
AR DSRIP	3,066,481	1,436,786	-	1,629,695
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	2,305,745	1,601,876	-	703,869
AR GME	(328,129)	-	-	(328,129)
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	414,684	358,963	-	55,720
AR ACCRUED INTEREST	9,997	99,784	-	(89,787)
AR OTHER:	2,183,855	1,770,860	1,703,368	(1,290,374)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	2,183,855	1,770,860	1,703,368	(1,290,374)
AR DUE FROM THIRD PARTY PAYOR	<u>2,648,631</u>	<u>2,371,598</u>	<u>-</u>	<u>277,033</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u><u>\$ 13,575,133</u></u>	<u><u>\$ 7,612,645</u></u>	<u><u>\$ 1,703,368</u></u>	<u><u>\$ 4,259,119</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MARCH 2021**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
INTENSIVE CARE UNIT 4 (CCU)	1.5	6.8	-77.9%	3.9	-62.0%	7.4	6.2	19.1%	1.8	312.8%
CATH LAB	23.1	-	0.0%	-	0.0%	4.2	-	0.0%	-	0.0%
CARDIOPULMONARY	4.8	2.7	78.4%	3.2	50.0%	3.6	2.5	47.1%	2.5	44.4%
5 CENTRAL	2.2	2.3	-1.8%	3.6	-38.7%	2.3	2.1	9.4%	2.9	-20.2%
INTENSIVE CARE UNIT 2	2.1	6.8	-68.6%	-	0.0%	2.2	6.3	-65.0%	0.0	9036.1%
OPERATING ROOM	1.9	2.3	-16.7%	3.7	-48.9%	2.1	2.1	0.8%	2.8	-24.6%
8 CENTRAL	1.7	1.1	50.8%	0.6	172.1%	1.8	1.0	75.4%	1.4	28.4%
LABOR AND DELIVERY	1.4	1.0	40.9%	2.1	-31.5%	1.7	0.9	82.1%	1.8	-7.5%
4 CENTRAL	1.3	1.8	-30.1%	3.3	-61.2%	1.5	1.7	-10.5%	1.4	8.2%
9 CENTRAL	0.6	3.1	-79.4%	4.1	-84.5%	1.2	2.9	-57.0%	4.2	-71.0%
2 Central	2.0	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
7 CENTRAL	0.4	5.4	-91.6%	2.0	-77.8%	0.9	4.9	-81.9%	1.8	-50.1%
IMAGING - DIAGNOSTICS	0.9	1.1	-17.3%	2.0	-52.3%	0.6	1.0	-37.7%	2.0	-68.2%
6 Central	0.4	1.7	-75.6%	1.8	-77.1%	0.6	1.6	-60.3%	2.4	-74.3%
NURSING ORIENTATION	0.4	-	0.0%	0.3	17.9%	0.3	-	0.0%	0.3	-9.2%
DISASTER AND EMERGENCY OPERATIONS	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
6 West	0.2	0.3	-37.9%	0.1	64.3%	0.1	0.3	-53.4%	0.3	-52.9%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	3.0%
INPATIENT REHAB	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
4 EAST	-	-	0.0%	1.9	-100.0%	-	-	0.0%	1.1	-100.0%
STERILE PROCESSING	-	-	0.0%	1.1	-100.0%	-	-	0.0%	1.9	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
RAD MCH CVI	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.3	-100.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	0.6	-100.0%	-	-	0.0%	0.1	-100.0%
LABORATORY - CHEMISTRY	-	3.7	-100.0%	3.2	-100.0%	-	3.4	-100.0%	0.6	-100.0%
IMAGING - ULTRASOUND	-	0.6	-100.0%	-	0.0%	-	0.6	-100.0%	0.5	-100.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
IMAGING - CT SCAN	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.0	-100.0%
PM&R - PHYSICAL	-	-	0.0%	2.9	-100.0%	-	-	0.0%	2.8	-100.0%
MEDICAL STAFF	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
SUBTOTAL	45.0	40.8	10.3%	41.3	8.9%	32.0	37.5	-14.7%	33.6	-4.9%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.9	-	0.0%	2.0	93.7%	3.8	-	0.0%	3.1	23.3%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	-	0.0%	-	-	0.0%	1.1	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.9	-100.0%
7 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
PM&R - OCCUPATIONAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
INTENSIVE CARE UNIT 2	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
9 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.9	-	0.0%	2.8	38.9%	3.8	-	0.0%	7.5	-50.1%
GRAND TOTAL	48.9	40.8	19.9%	44.2	10.8%	35.7	37.5	-4.7%	41.2	-13.2%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
MARCH 2021**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 36,578	\$ 93,681	\$ (57,103)	-61.0%	\$ 55,984	-34.7%	\$ 985,136	\$ 505,217	\$ 479,919	95.0%	\$ 146,753	571.3%
RT TEMPORARY LABOR	95,526	15,055	80,471	534.5%	35,669	167.8%	344,609	81,167	263,442	324.6%	252,005	36.7%
TEMPORARY LABOR	44,578.30	-	44,578	100.0%	-	100.0%	140,408	-	140,408	100.0%	-	100.0%
8C TEMPORARY LABOR	34,087	21,777	12,310	56.5%	11,014	209.5%	192,524	52,507	140,017	266.7%	112,443	71.2%
L & D TEMPORARY LABOR	24,799	16,339	8,460	51.8%	32,934	-24.7%	167,046	88,184	78,862	89.4%	172,083	-2.9%
5C TEMPORARY LABOR	41,142	30,673	10,469	34.1%	45,926	-10.4%	205,731	165,241	40,490	24.5%	222,205	-7.4%
DIAG TEMPORARY LABOR	12,465.00	15,988	(3,523)	-22.0%	20,520	-39.3%	50,660	86,188	(35,528)	-41.2%	157,234	-67.8%
6C TEMPORARY LABOR	8,032.70	24,199	(16,166)	-66.8%	24,718	-67.5%	52,370	130,473	(78,103)	-59.9%	197,132	-73.4%
IMCU9 TEMPORARY LABOR	11,756	46,199	(34,443)	-74.6%	60,796	-80.7%	120,439	249,007	(128,568)	-51.6%	366,750	-67.2%
ICU2 TEMPORARY LABOR	54,683	93,261	(38,578)	-41.4%	-	100.0%	303,541	502,035	(198,494)	-39.5%	1,981	15220.1%
7C TEMPORARY LABOR	7,160	75,281	(68,121)	-90.5%	26,244	-72.7%	92,106	405,900	(313,794)	-77.3%	144,449	-36.2%
ALL OTHER	63,134	97,446	(34,312)	-35.2%	289,922	-78.2%	455,053	525,175	(70,122)	-13.4%	1,228,693	-63.0%
TOTAL TEMPORARY LABOR	\$ 433,941	\$ 529,899	\$ (95,958)	-18.1%	\$ 603,727	-28.1%	\$ 3,109,623	\$ 2,791,094	\$ 318,529	11.4%	\$ 3,001,729	3.6%
CHEM TRANSITION LABOR	\$ 34,173	\$ -	\$ 34,173	100.0%	\$ 26,426	29.3%	\$ 202,183	\$ -	\$ 202,183	100.0%	\$ 156,517	29.2%
ALL OTHER	-	-	-	100.0%	21,223	-100.0%	-	-	-	100.0%	312,359	-100.0%
TOTAL TRANSITION LABOR	\$ 34,173	\$ -	\$ 34,173	0%	\$ 47,649	-28.3%	\$ 202,183	\$ -	\$ 202,183	0.0%	\$ 468,876	-56.9%
GRAND TOTAL TEMPORARY LABOR	\$ 468,114	\$ 529,899	\$ (61,785)	-11.7%	\$ 651,376	-28.1%	\$ 3,311,806	\$ 2,791,094	\$ 520,712	18.7%	\$ 3,470,605	-4.6%
ADM CONSULTANT FEES	\$ 53,699	\$ 81,000	\$ (27,301)	-33.7%	\$ 37,276	44.1%	\$ 711,119	\$ 236,000	\$ 475,119	201.3%	\$ 228,820	210.8%
OTHER PURCH SVCS	\$ 7,366	\$ -	\$ 7,366	100.0%	\$ 4,458	65.2%	\$ 435,635	\$ -	\$ 435,635	100.0%	\$ 4,458	9673.0%
MISSION FITNESS CONTRACT PURCH SVC	\$ 66,010	\$ 5,762	\$ 60,248	1045.6%	\$ 71,827	-8.1%	\$ 374,111	\$ 34,171	\$ 339,940	994.8%	\$ 393,386	-4.9%
COMM REL MEDIA PLACEMENT	\$ 14,310	\$ 34,808	\$ (20,498)	-58.9%	\$ 100,659	-85.8%	\$ 372,439	\$ 208,848	\$ 163,591	78.3%	\$ 192,919	93.1%
CONSULTANT FEES	\$ 45,152	\$ -	\$ 45,152	100.0%	\$ -	100.0%	\$ 100,952	\$ -	\$ 100,952	100.0%	\$ -	100.0%
HR RECRUITING FEES	\$ 3,985	\$ 15,750	\$ (11,765)	-74.7%	\$ 56,993	-93.0%	\$ 207,651	\$ 114,700	\$ 92,951	81.0%	\$ 256,568	-19.1%
COMM HEALTH OTHER PURCH SVCS	\$ 9,584	\$ 1,560	\$ 8,024	514.4%	\$ 5,391	77.8%	\$ 88,520	\$ 9,360	\$ 79,160	845.7%	\$ 11,820	648.9%
COMM REL ADVERTISEMENT PURCH SVCS	\$ 20,494	\$ 27,542	\$ (7,048)	-25.6%	\$ 20,531	-0.2%	\$ 238,768	\$ 165,252	\$ 73,516	44.5%	\$ 323,426	-26.2%
OR FEES (PERFUSSION SERVICES)	\$ 72,595	\$ 34,166	\$ 38,429	112.5%	\$ 28,860	151.5%	\$ 276,411	\$ 204,996	\$ 71,415	34.8%	\$ 206,339	34.0%
REF LAB ARUP PURCH SVCS	\$ 66,668	\$ 55,311	\$ 11,357	20.5%	\$ 80,727	-17.4%	\$ 367,676	\$ 296,978	\$ 70,698	23.8%	\$ 424,740	-13.4%
PT ACCTS COLLECTION FEES	\$ 49,274	\$ 56,946	\$ (7,672)	-13.5%	\$ 183,790	-73.2%	\$ 407,873	\$ 341,676	\$ 66,197	19.4%	\$ 1,977,777	-79.4%
OBLD OTHER PURCH SVCS	\$ 19,394	\$ 7,438	\$ 11,956	160.7%	\$ 7,573	156.1%	\$ 105,548	\$ 44,628	\$ 60,920	136.5%	\$ 45,075	134.2%
CREDIT CARD FEES	\$ 37,337	\$ 23,866	\$ 13,471	56.4%	\$ 21,281	75.4%	\$ 184,514	\$ 140,116	\$ 44,398	31.7%	\$ 141,364	30.5%
ADM APPRAISAL DIST FEE	\$ 24,981	\$ 60,938	\$ (35,957)	-59.0%	\$ 58,386	-57.2%	\$ 156,368	\$ 121,876	\$ 34,492	28.3%	\$ 113,987	37.2%
ADM PHYS RECRUITMENT	\$ 35,494	\$ 15,100	\$ 20,394	135.1%	\$ 67,944	-47.8%	\$ 116,943	\$ 85,000	\$ 31,943	37.6%	\$ 211,210	-44.6%
MED ASSETS CONTRACT	\$ 25,659	\$ -	\$ 25,659	100.0%	\$ 66,146	-61.2%	\$ 165,273	\$ 141,249	\$ 24,024	17.0%	\$ 239,609	-31.0%
FA AUDIT FEES - INTERNAL	\$ 23,200	\$ 7,687	\$ 15,513	201.8%	\$ 11,120	108.6%	\$ 63,720	\$ 46,122	\$ 17,598	38.2%	\$ 71,720	-11.2%
FHC OTHER PURCH SVCS	\$ 96,147	\$ 103,021	\$ (6,874)	-6.7%	\$ 69,083	39.2%	\$ 718,754	\$ 618,126	\$ 100,628	16.3%	\$ 450,898	59.4%
SERV EXC SURVEY SERVICES	\$ 11,855	\$ 19,158	\$ (7,303)	-38.1%	\$ 76,200	-84.4%	\$ 94,931	\$ 114,948	\$ (20,017)	-17.4%	\$ 445,500	-78.7%
ADMIN OTHER FEES	\$ 7,780	\$ 54,500	\$ (46,720)	-85.7%	\$ 22,863	-66.0%	\$ 101,704	\$ 127,000	\$ (25,296)	-19.9%	\$ 173,276	-41.3%
PH CONTRACT PURCH SVC	\$ 27,065	\$ 16,108	\$ 10,957	68.0%	\$ 18,849	43.6%	\$ 53,072	\$ 96,648	\$ (43,576)	-45.1%	\$ 56,654	-6.3%
UC-WEST CLINIC - PURCH SVCS-OTHER	\$ 23,842	\$ 32,367	\$ (8,525)	-26.3%	\$ 26,234	-9.1%	\$ 142,995	\$ 174,430	\$ (31,436)	-18.0%	\$ 176,906	-19.2%
PI FEES (TRANSITION NURSE PROGRAM)	\$ 14,358	\$ 21,650	\$ (7,292)	-33.7%	\$ 25,075	-42.7%	\$ 104,708	\$ 166,880	\$ (62,172)	-37.3%	\$ 288,962	-63.8%
ADM CONTRACT STRYKER	\$ (39,735)	\$ 24,417	\$ (64,152)	-262.7%	\$ 6,936	-672.9%	\$ 80,602	\$ 146,502	\$ (65,900)	-45.0%	\$ 129,437	-37.7%
HISTOLOGY SERVICES	\$ 35,405	\$ 43,333	\$ (7,928)	-18.3%	\$ 35,767	-1.0%	\$ 162,005	\$ 233,559	\$ (71,554)	-30.6%	\$ 257,688	-37.1%
COMPLIANCE CONSULTING FEES	\$ (102)	\$ 21,116	\$ (21,218)	-100.5%	\$ 17,777	-100.6%	\$ 53,449	\$ 126,696	\$ (73,247)	-57.8%	\$ 193,950	-72.4%
LD OTHER PURCH SVCS	\$ 82,371	\$ 91,667	\$ (9,296)	-10.1%	\$ 88,983	-7.4%	\$ 462,536	\$ 550,002	\$ (87,466)	-15.9%	\$ 540,897	-14.5%
HK SVC CONTRACT PURCH SVC	\$ 74,130	\$ 87,599	\$ (13,469)	-15.4%	\$ 101,575	-27.0%	\$ 438,427	\$ 548,218	\$ (109,791)	-20.0%	\$ 583,066	-24.8%
ADMIN LEGAL FEES	\$ 3,924	\$ 47,709	\$ (43,785)	-91.8%	\$ 36,600	-89.3%	\$ 171,115	\$ 286,254	\$ (115,139)	-40.2%	\$ 459,206	-62.7%
ECHDA OTHER PURCH SVCS	\$ 129,974	\$ 179,821	\$ (49,847)	-27.7%	\$ 315,235	-58.8%	\$ 885,011	\$ 1,078,926	\$ (193,915)	-18.0%	\$ 1,413,427	-37.4%
PRIMARY CARE WEST OTHER PURCH SVCS	\$ 42,437	\$ 47,300	\$ (4,863)	-10.3%	\$ 46,846	-9.4%	\$ 75,344	\$ 283,800	\$ (208,456)	-73.5%	\$ 312,437	-75.9%
PHARMACY SERVICES	\$ 11,824	\$ 10,478	\$ 1,346	12.8%	\$ 19,961	-40.8%	\$ 50,419	\$ 349,178	\$ (298,759)	-85.6%	\$ 69,963	-27.9%
MISSION FITNESS OTHER PURCH SVCS	\$ 9,424	\$ 73,981	\$ (64,557)	-87.3%	\$ 7,251	30.0%	\$ 61,085	\$ 443,886	\$ (382,801)	-86.2%	\$ 60,861	0.4%
ALL OTHERS	\$ 2,840,907	\$ 2,659,039	\$ 181,868	6.8%	\$ 3,341,317	-15.0%	\$ 16,016,385	\$ 15,593,523	\$ 422,862	2.7%	\$ 19,247,452	-16.8%
TOTAL PURCHASED SERVICES	\$ 3,946,811	\$ 3,961,138	\$ (14,327)	-0.4%	\$ 5,079,513	-22.3%	\$ 24,046,063	\$ 23,129,548	\$ 916,515	4.0%	\$ 29,703,798	-19.0%

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
MARCH 31, 2021**

		YTD MARCH 2021	2018 S&P Comparison**	YTD September 2020	YTD September 2019	YTD September 2018
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	63.2	57.5	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	36.5	N/A	41.1	34.6	6.9
Maximum Debt Service Coverage (x)	↓	4.2	2.6	5.3	7.1	7.9
Maximum Debt Service/Total Operating Revenue	↓	1.2	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	4.1	8.7	5.6	74.1	74.3
Operating Margin (%)	↑	-0.8	0.7	-2.0	-0.7	0.7
Profit Margin (%)	↓	-1.4	2.3	-1.1	-8.4	72.2
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	16.7	12.4	13.2	15.8	13.8
Cushion Ratio (x)	↑	35.7	13.3	15.5	17.8	15.0
Days' Cash on Hand	↑	108.1	159.1	65.5	77.8	71.4
Days in Accounts Receivable	↓	40.6	46.8	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	6.5	9.9	9.9	-0.3	678.5
Unrestricted Cash/Long-Term Debt (%)	↑	137.8	131.3	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	36.8	34.3	19.7	18.0	18.6
Payment Period (days)	↓	55.4	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↑	10.0	17.0	9.4	12.0	2.5

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.



Financial Presentation

For the Month Ended

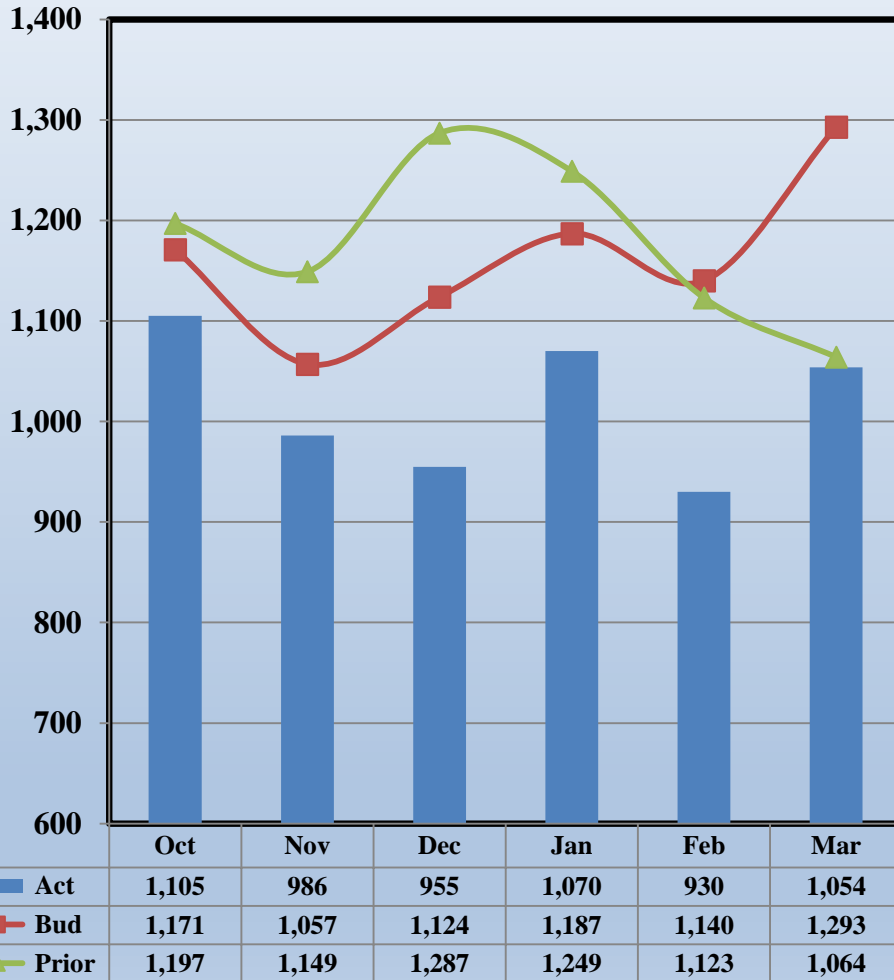
March 31, 2021

Volume



Admissions

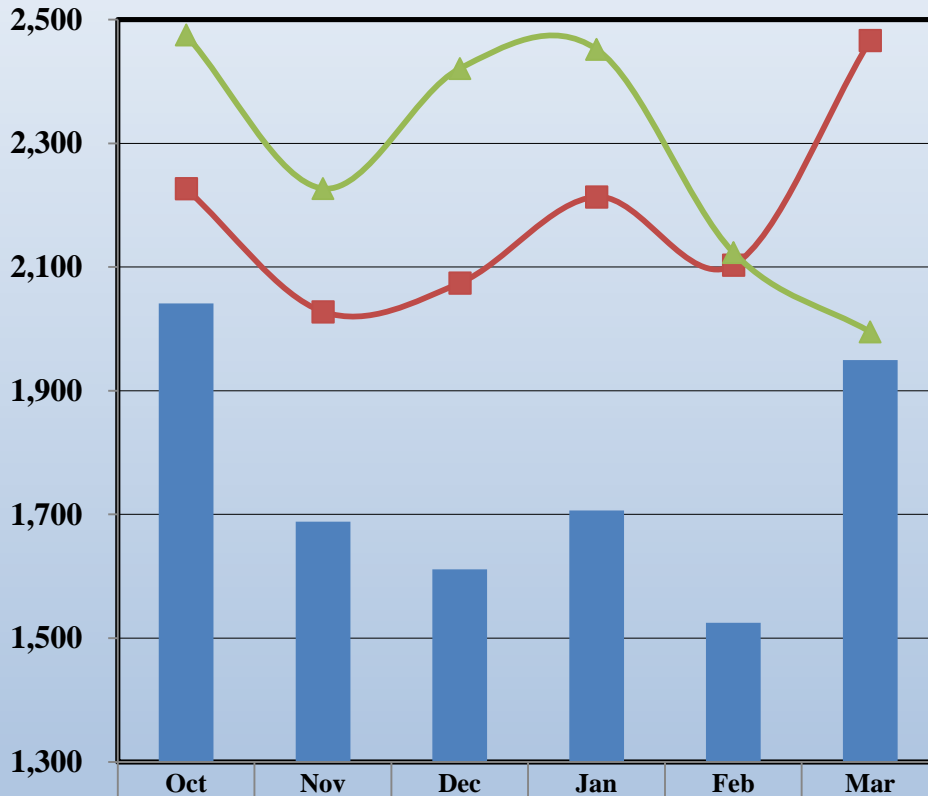
Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,054	1,293	1,064
Var %		-18.5%	-0.9%
Year-To-Date	6,100	6,972	7,069
Var %		-12.5%	-13.7%
Annualized	11,919	13,935	14,136
Var %		-14.5%	-15.7%

Adjusted Admissions

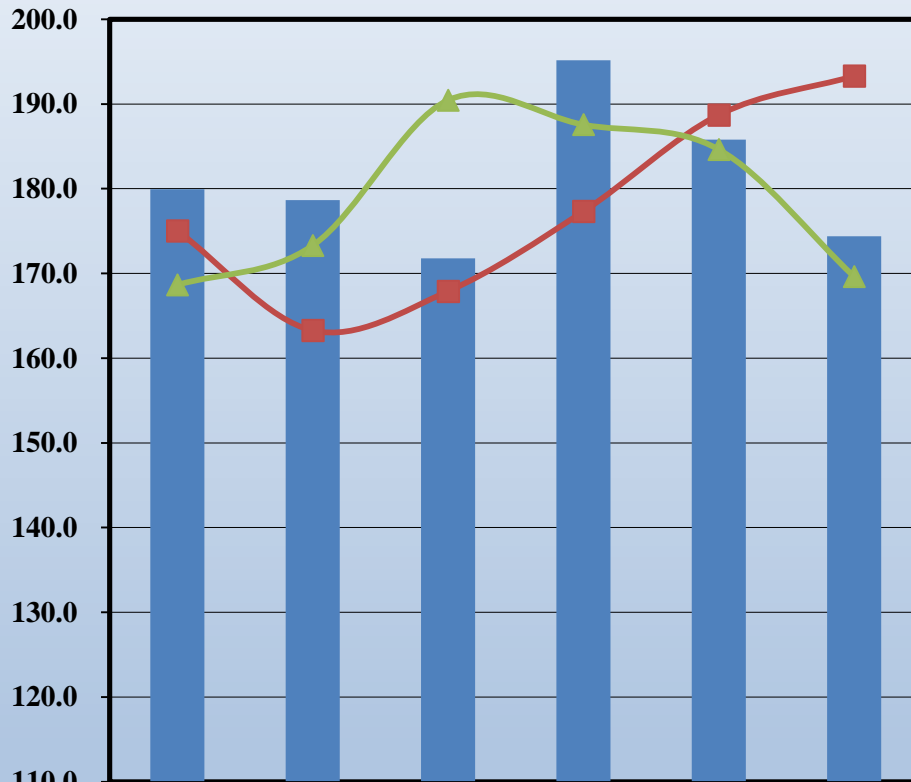
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,950	2,467	1,995
Var %		-20.9%	-2.3%
Year-To-Date	10,522	13,112	13,684
Var %		-19.8%	-23.1%
Annualized	21,250	26,544	27,502
Var %		-19.9%	-22.7%

Act	2,041	1,689	1,611	1,707	1,525	1,950
Bud	2,227	2,028	2,074	2,214	2,103	2,467
Prior	2,475	2,227	2,421	2,452	2,124	1,995

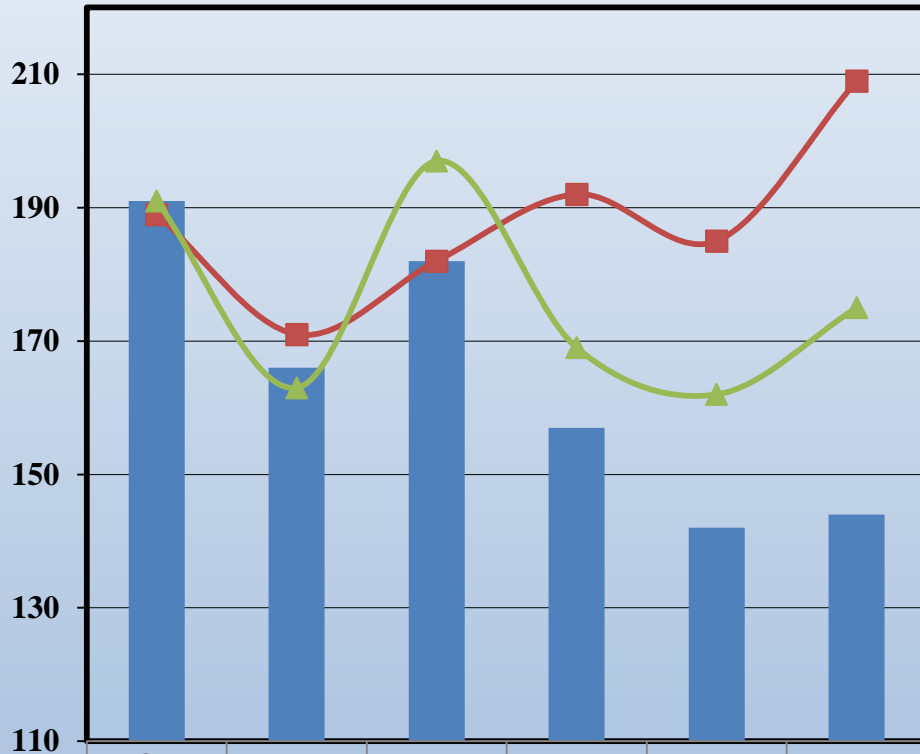
Average Daily Census



	Oct	Nov	Dec	Jan	Feb	Mar
Act	179.9	178.7	171.8	195.2	185.8	174.4
Bud	175.0	163.3	167.9	177.3	188.7	193.3
Prior	168.6	173.3	190.5	187.5	184.6	169.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	174.4	193.3	169.6
Var %		-9.8%	2.8%
Year-To-Date	180.9	177.5	179.0
Var %		1.9%	1.1%
Annualized	165.9	179.0	177.5
Var %		-7.3%	-6.6%

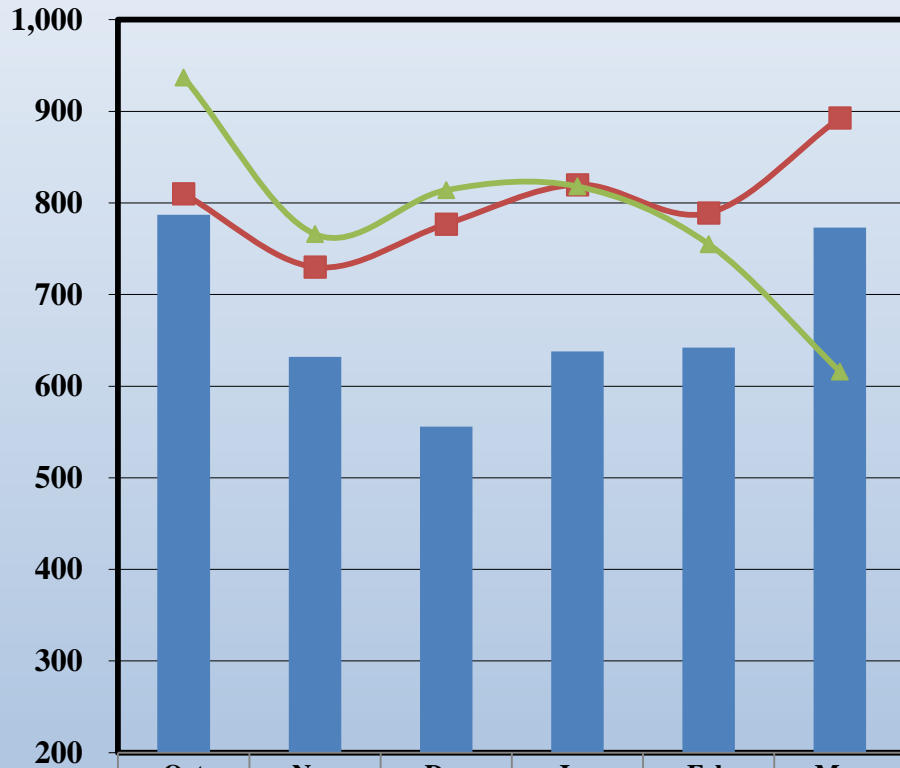
Deliveries



	Oct	Nov	Dec	Jan	Feb	Mar
Act	191	166	182	157	142	144
Bud	189	171	182	192	185	209
Prior	191	163	197	169	162	175

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	144	209	175
Var %		-31.1%	-17.7%
Year-To-Date	982	1,128	1,057
Var %		-12.9%	-7.1%
Annualized	2,059	2,126	2,163
Var %		-3.2%	-4.8%

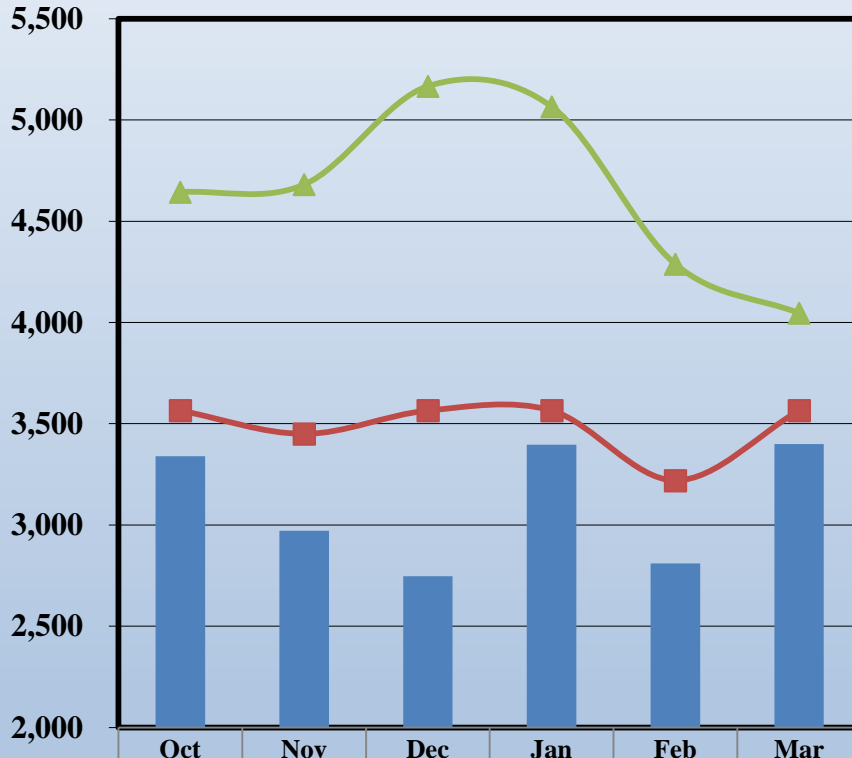
Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	773	893	616
Var %		-13.4%	25.5%
Year-To-Date	4,028	4,819	4,706
Var %		-16.4%	-14.4%
Annualized	7,475	9,686	9,821
Var %		-22.8%	-23.9%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	787	632	556	638	642	773
Bud	810	730	777	820	789	893
Prior	937	766	814	818	755	616

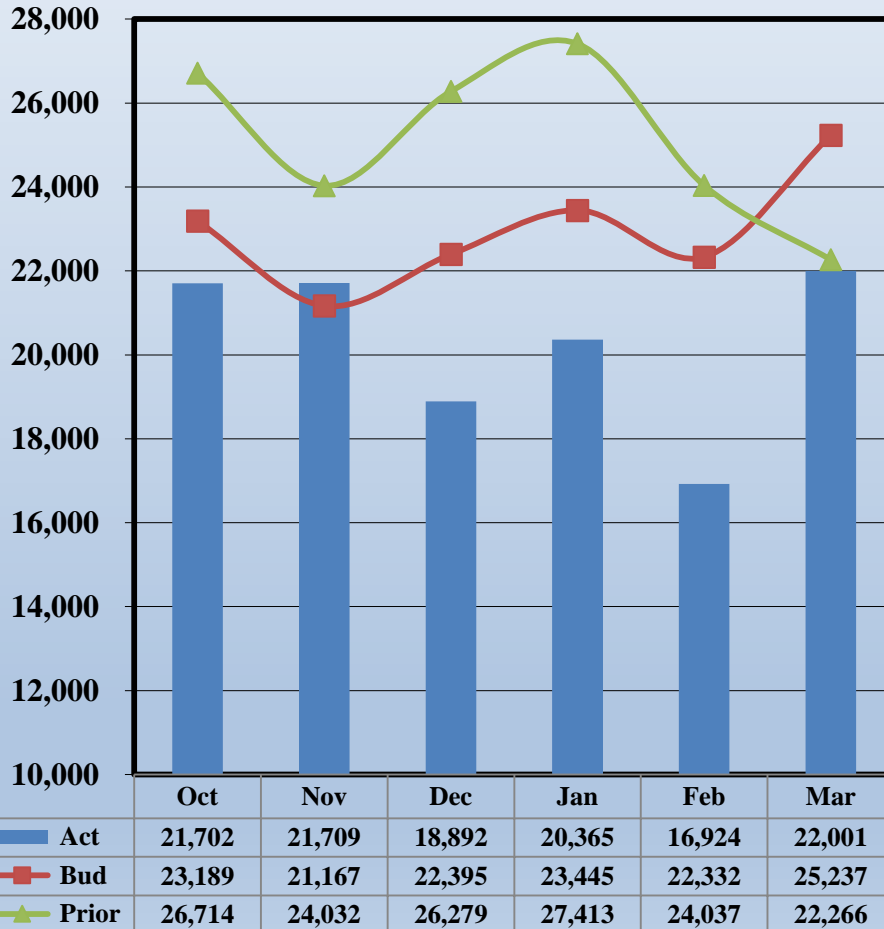
Emergency Room Visits



■ Act	3,339	2,972	2,747	3,397	2,810	3,399
■ Bud	3,565	3,450	3,565	3,565	3,220	3,565
▲ Prior	4,644	4,681	5,167	5,066	4,288	4,046

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,399	3,565	4,046
Var %		-4.7%	-16.0%
Year-To-Date	18,664	20,930	27,892
Var %		-10.8%	-33.1%
Annualized	35,890	48,205	54,622
Var %		-25.5%	-34.3%

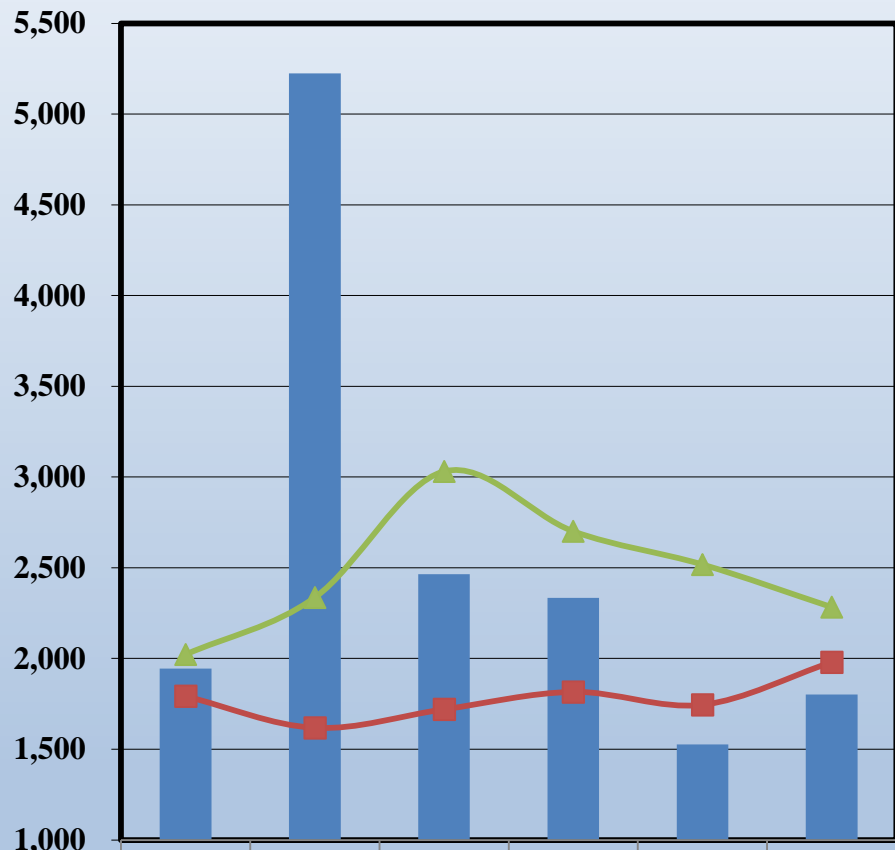
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	22,001	25,237	22,266
Var %		-12.8%	-1.2%
Year-To-Date	121,593	137,765	150,739
Var %		-11.7%	-19.3%
Annualized	233,435	281,342	297,367
Var %		-17.0%	-21.5%

Urgent Care Visits

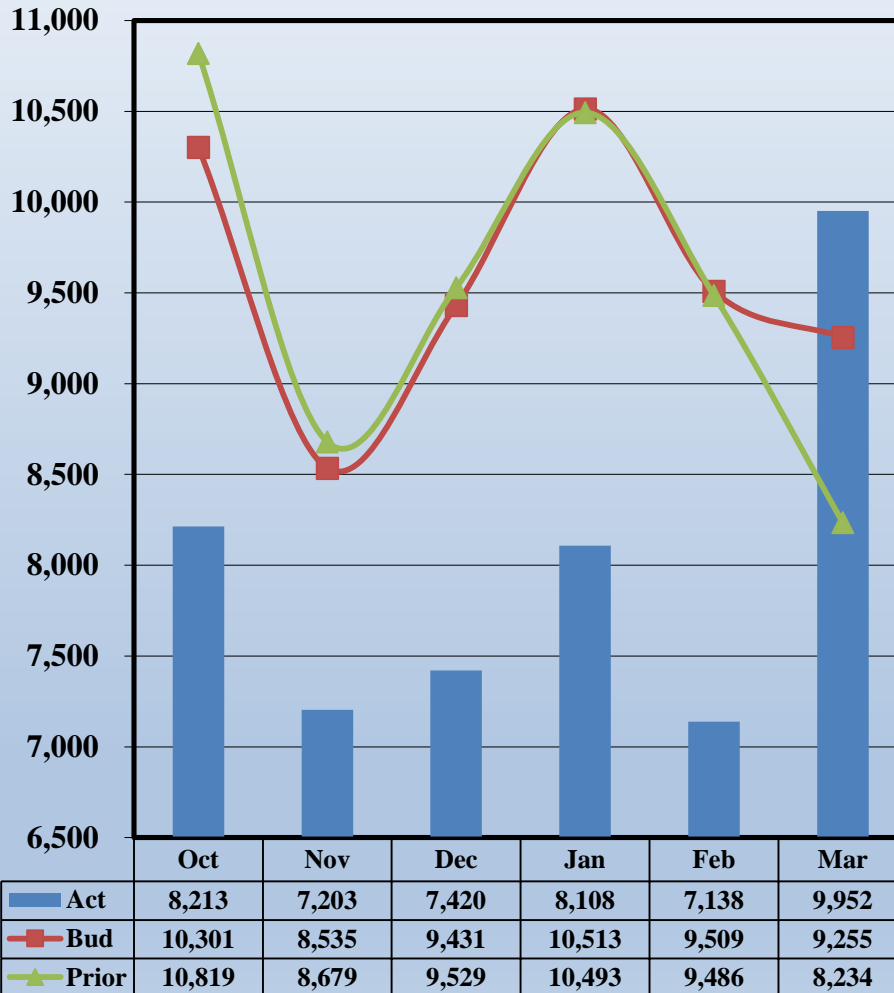
(JBS Clinic, West University & 42nd Street)



	Oct	Nov	Dec	Jan	Feb	Mar
Act	1,945	5,225	2,464	2,335	1,526	1,801
Bud	1,792	1,618	1,720	1,816	1,745	1,980
Prior	2,022	2,336	3,031	2,701	2,518	2,283

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,801	1,980	2,283
Var %		-9.0%	-21.1%
Year-To-Date	15,296	10,671	14,891
Var %		43.3%	2.7%
Annualized	25,671	24,400	25,373
Var %		5.2%	1.2%

Total ProCare Office Visits



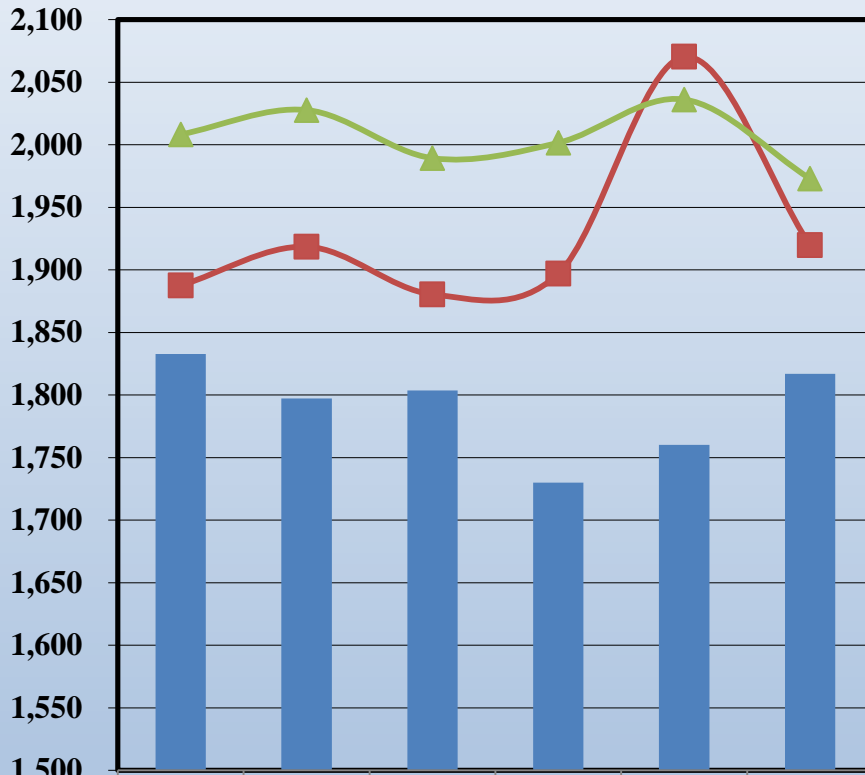
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,952	9,255	8,234
Var %		7.5%	20.9%
Year-To-Date	48,034	57,544	57,240
Var %		-16.5%	-16.1%
Annualized	95,917	115,232	116,528
Var %		-16.8%	-17.7%

Staffing



Blended FTE's

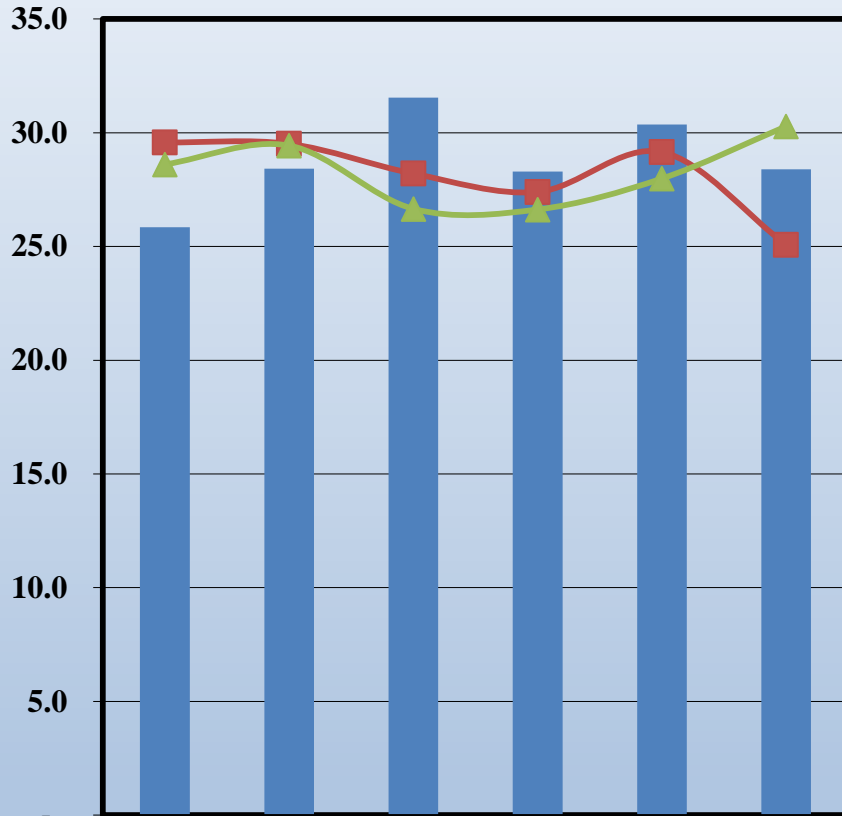
Including Contract Labor and Management Services



	Oct	Nov	Dec	Jan	Feb	Mar
Act	1,833	1,797	1,804	1,730	1,760	1,817
Bud	1,888	1,919	1,881	1,897	2,070	1,920
Prior	2,008	2,028	1,989	2,002	2,036	1,973

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,817	1,920	1,973
Var %		-5.4%	-7.9%
Year-To-Date	1,790	1,927	2,006
Var %		-7.1%	-10.7%
Annualized	1,741	1,991	1,986
Var %		-12.6%	-12.4%

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.4	25.1	30.3
Var %		13.3%	-6.2%
Year-To-Date	28.8	28.2	28.3
Var %		2.1%	1.8%
Annualized	28.8	28.2	28.1
Var %		2.1%	2.5%

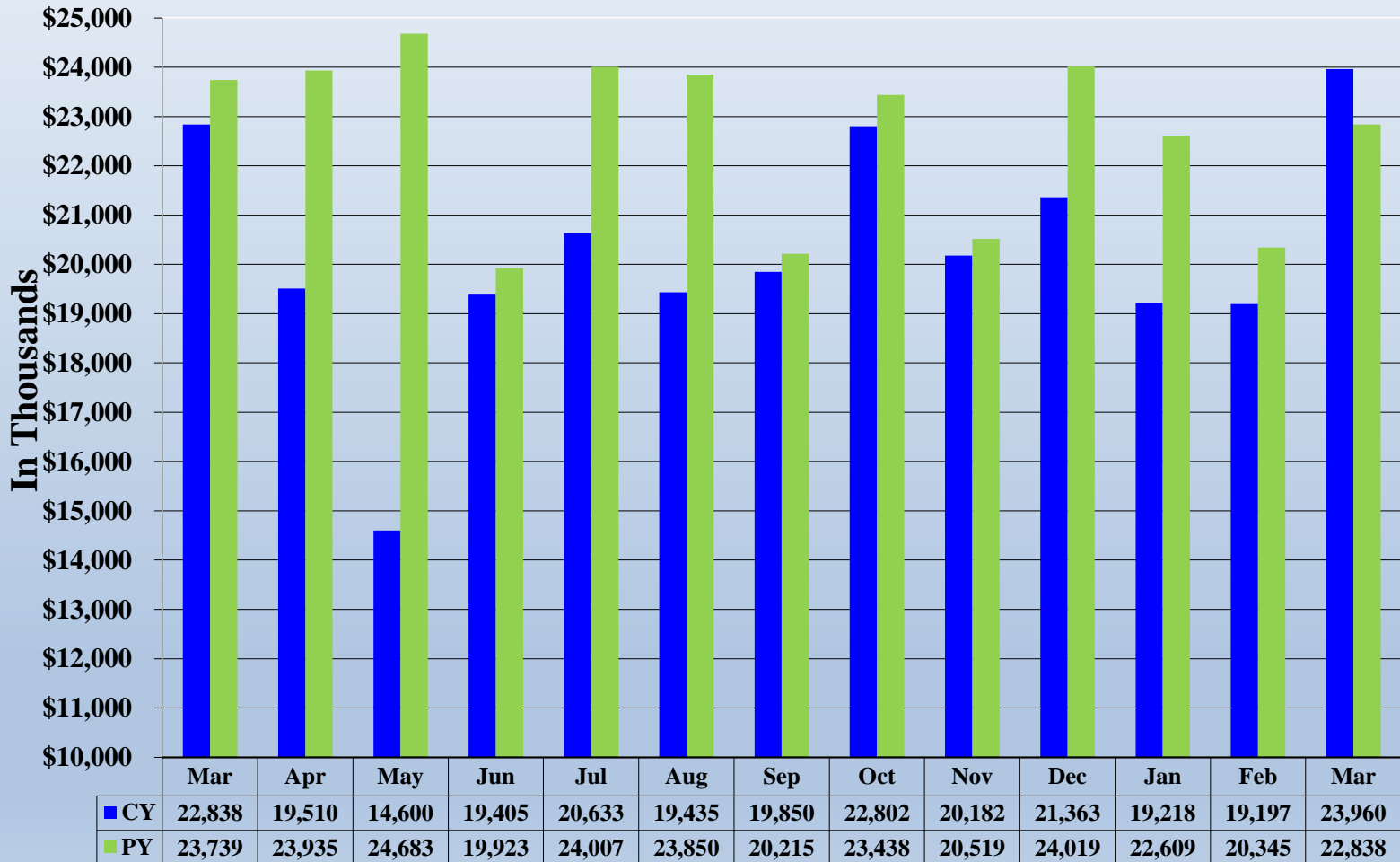
	Oct	Nov	Dec	Jan	Feb	Mar
Act	25.9	28.4	31.5	28.3	30.4	28.4
Bud	29.6	29.5	28.2	27.4	29.2	25.1
Prior	28.6	29.4	26.7	26.6	28.0	30.3

Accounts Receivable



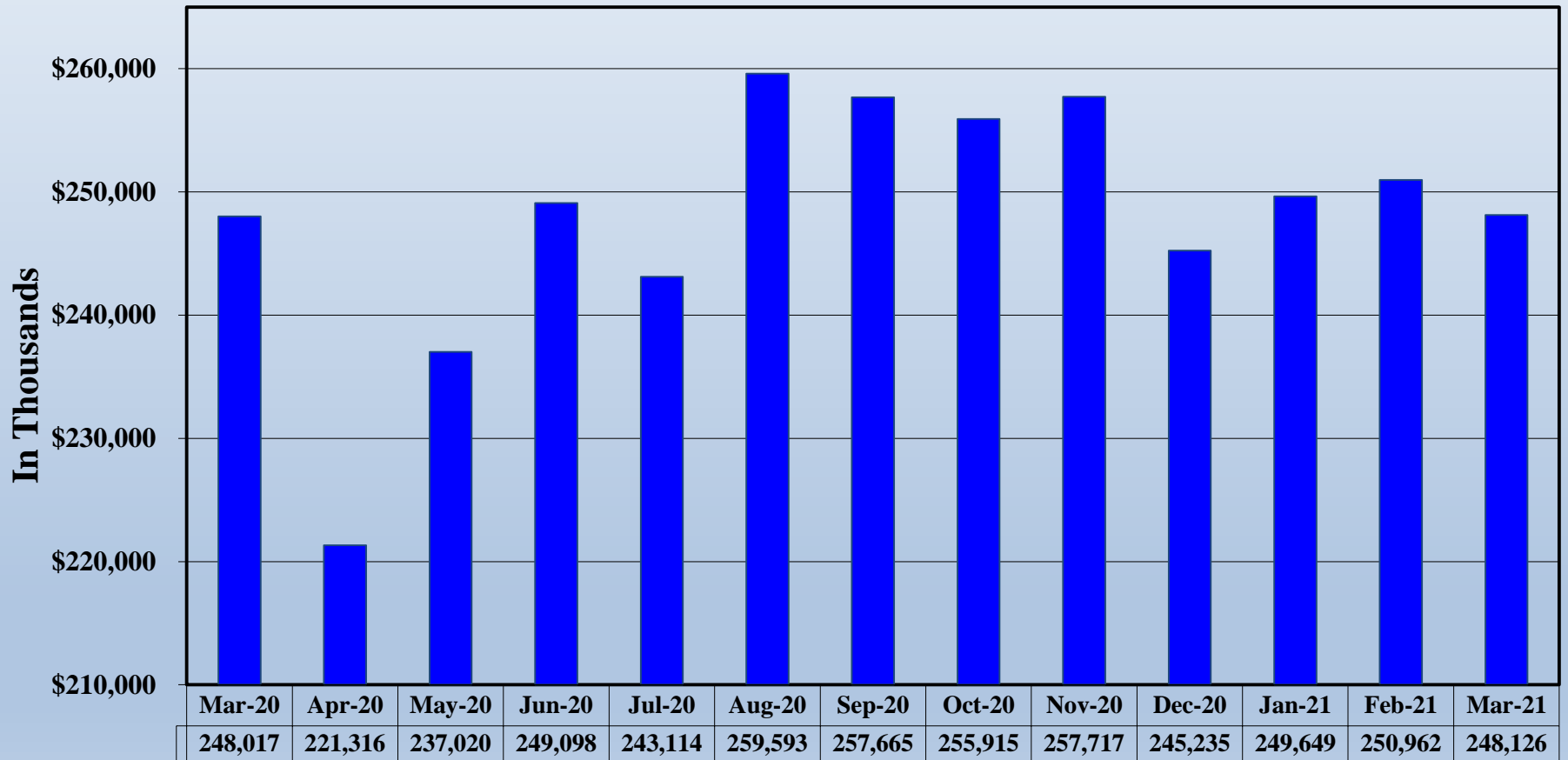
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

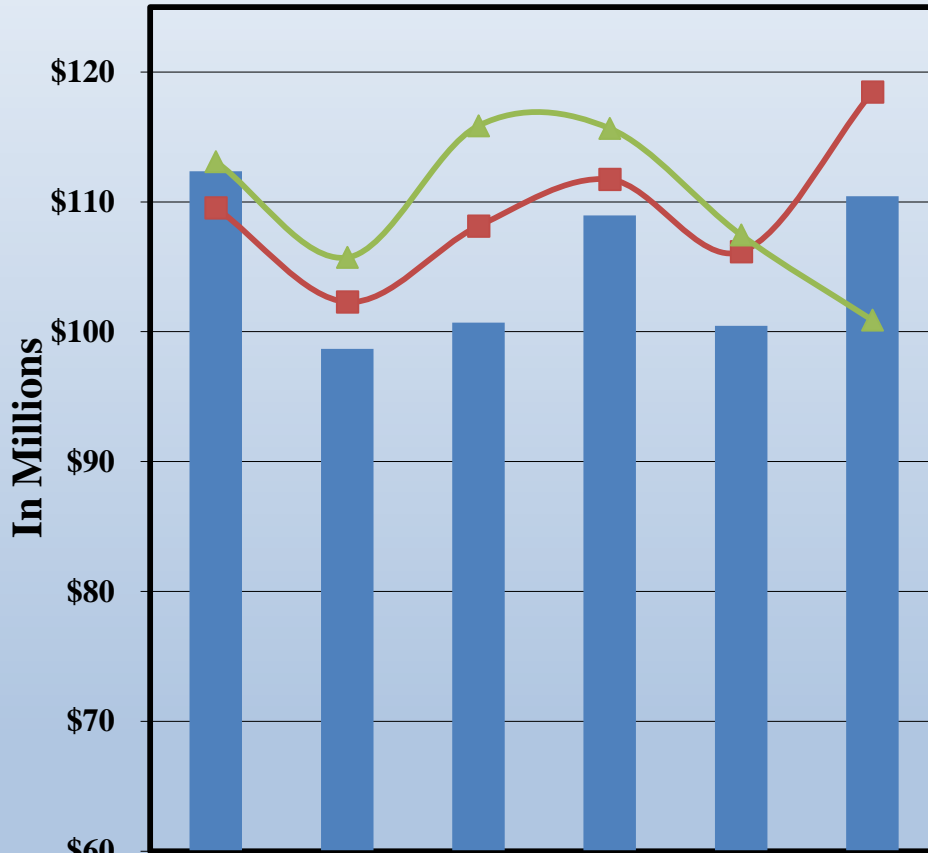


Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



	Oct	Nov	Dec	Jan	Feb	Mar
Act	\$112.4	\$98.7	\$100.7	\$109.0	\$100.4	\$110.4
Bud	\$109.6	\$102.3	\$108.1	\$111.7	\$106.2	\$118.5
Prior	\$113.1	\$105.7	\$115.9	\$115.7	\$107.4	\$100.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 110.4	\$ 118.5	\$ 100.9
Var %		-6.8%	9.5%
Year-To-Date	\$ 631.6	\$ 656.3	\$ 658.7
Var %		-3.8%	-4.1%
Annualized	\$ 1,182.9	\$ 1,321.2	\$ 1,326.4
Var %		-10.5%	-10.8%

Total Net Patient Revenues

In Millions



Act	\$25.3	\$24.0	\$23.3	\$24.9	\$22.9	\$25.4
Bud	\$24.7	\$23.2	\$24.6	\$25.1	\$23.4	\$25.9
Prior	\$26.8	\$25.3	\$28.9	\$20.2	\$24.3	\$26.3

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.4	\$ 25.9	\$ 26.3
Var %		-1.8%	-3.4%
Year-To-Date	\$ 145.8	\$ 146.9	\$ 151.9
Var %		-0.8%	-4.0%
Annualized	\$ 273.8	\$ 306.0	\$ 292.3
Var %		-10.5%	-6.3%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Act	\$6.2	\$5.6	\$5.8	\$7.3	\$5.7	\$5.7
Bud	\$6.2	\$6.3	\$6.2	\$6.0	\$6.3	\$6.0
Prior	\$7.1	\$6.9	\$7.1	\$7.3	\$7.2	\$7.0

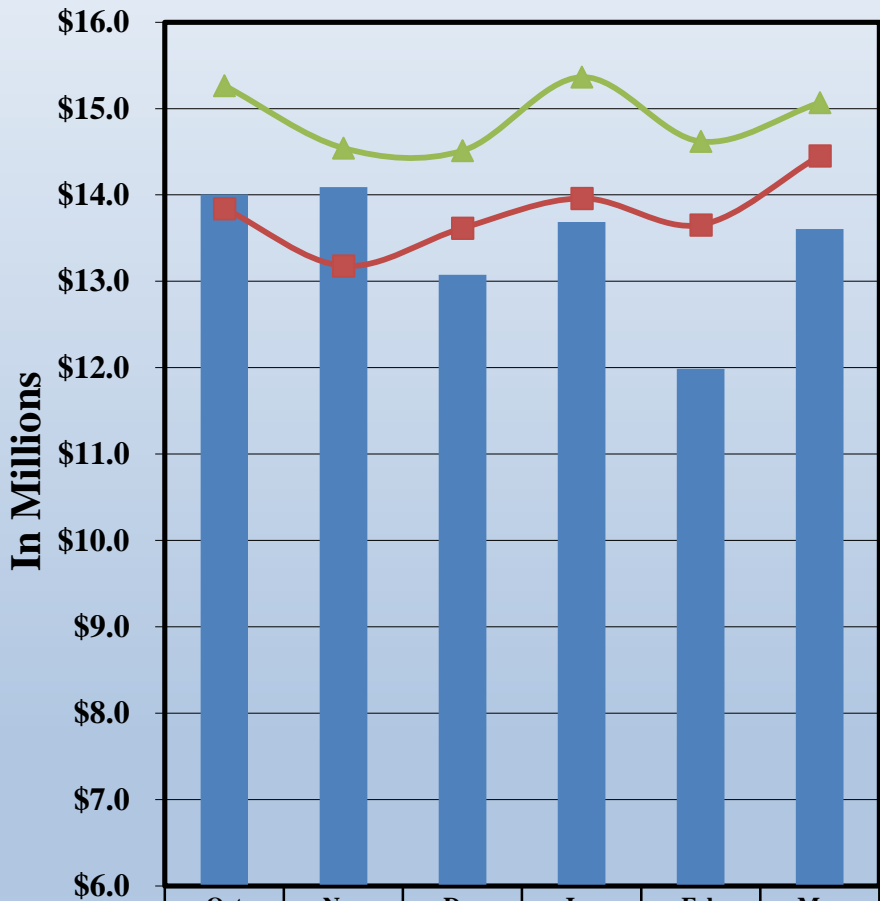
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.7	\$ 6.0	\$ 7.0
Var %		-5.8%	-18.8%
Year-To-Date	\$ 36.3	\$ 37.0	\$ 42.7
Var %		-1.9%	-15.1%
Annualized	\$ 79.1	\$ 84.5	\$ 85.0
Var %		-6.4%	-7.0%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)

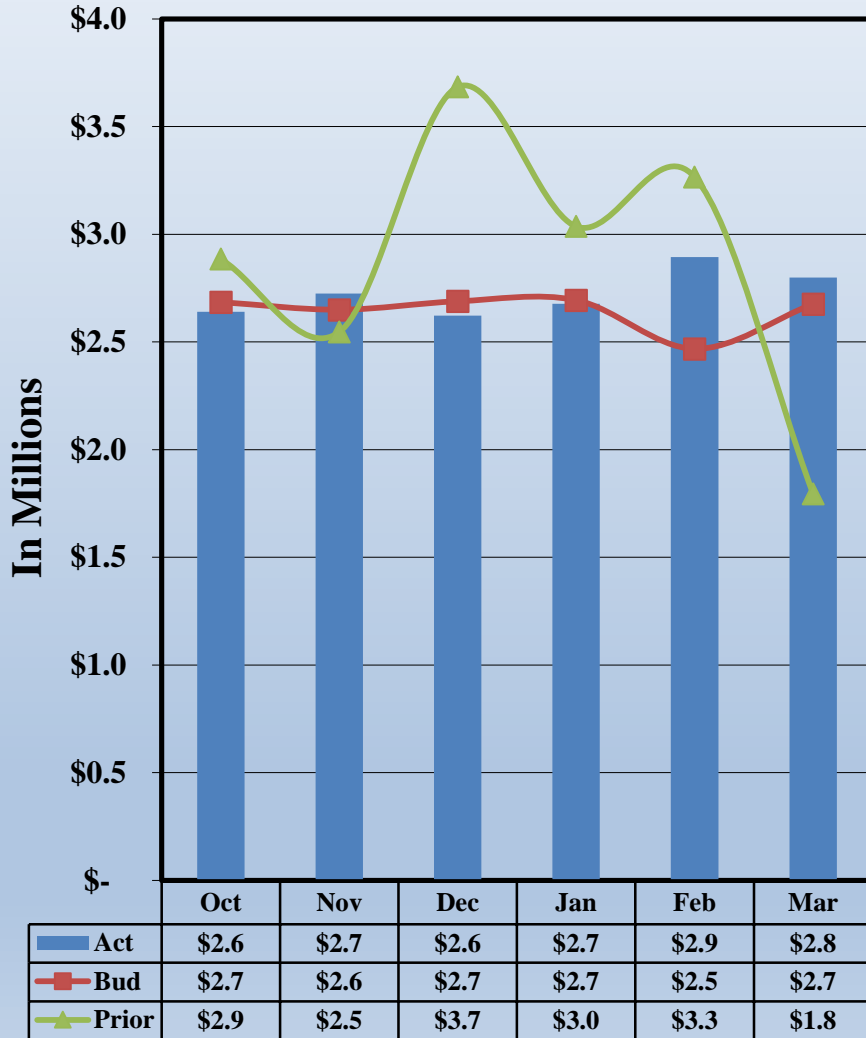


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.6	\$ 14.5	\$ 15.1
Var %		-6.2%	-9.9%
Year-To-Date	\$ 80.4	\$ 82.7	\$ 89.4
Var %		-2.8%	-10.1%
Annualized	\$ 155.1	\$ 170.2	\$ 176.6
Var %		-8.9%	-12.2%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	\$14.0	\$14.1	\$13.1	\$13.7	\$12.0	\$13.6
Bud	\$13.8	\$13.2	\$13.6	\$14.0	\$13.7	\$14.5
Prior	\$15.3	\$14.5	\$14.5	\$15.4	\$14.6	\$15.1

Employee Benefit Expense

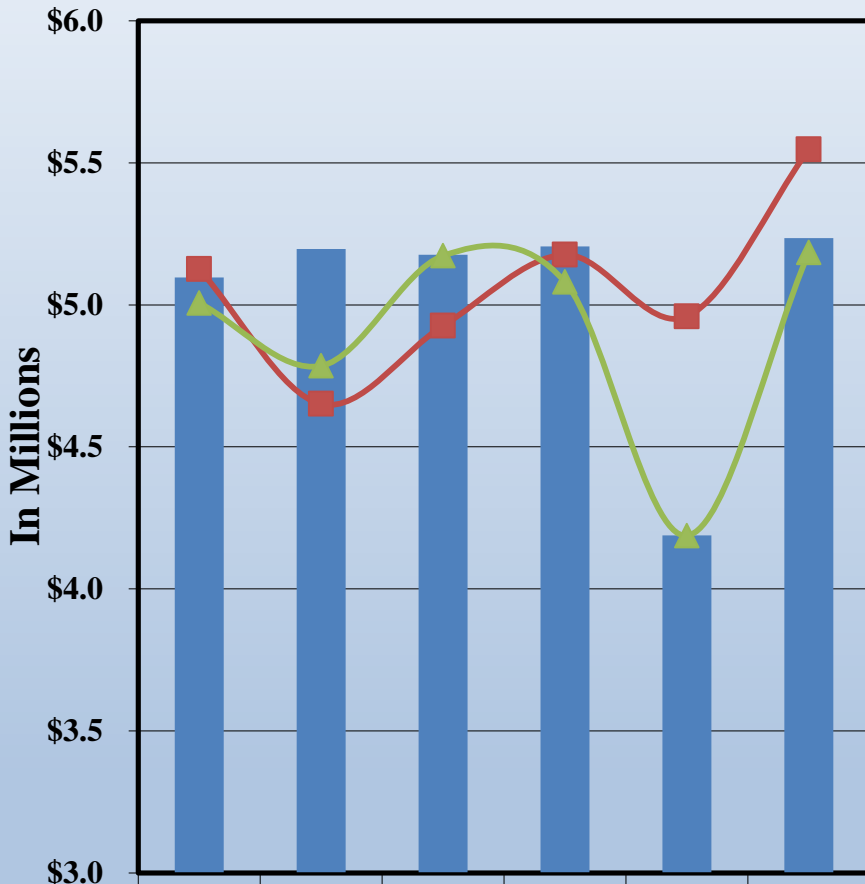
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.8	\$ 2.7	\$ 1.8
Var %		4.6%	55.9%
Year-To-Date	\$ 16.4	\$ 15.9	\$ 17.2
Var %		3.1%	-5.0%
Annualized	\$ 29.3	\$ 33.8	\$ 34.1
Var %		-13.3%	-14.1%

Supply Expense

(Ector County Hospital District)



	Oct	Nov	Dec	Jan	Feb	Mar
Act	\$5.1	\$5.2	\$5.2	\$5.2	\$4.2	\$5.2
Bud	\$5.1	\$4.7	\$4.9	\$5.2	\$5.0	\$5.5
Prior	\$5.0	\$4.8	\$5.2	\$5.1	\$4.2	\$5.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.2	\$ 5.5	\$ 5.2
Var %		-5.6%	1.0%
Year-To-Date	\$ 30.1	\$ 30.4	\$ 29.4
Var %		-0.9%	2.3%
Annualized	\$ 55.1	\$ 61.4	\$ 58.0
Var %		-10.3%	-5.0%

Purchased Services

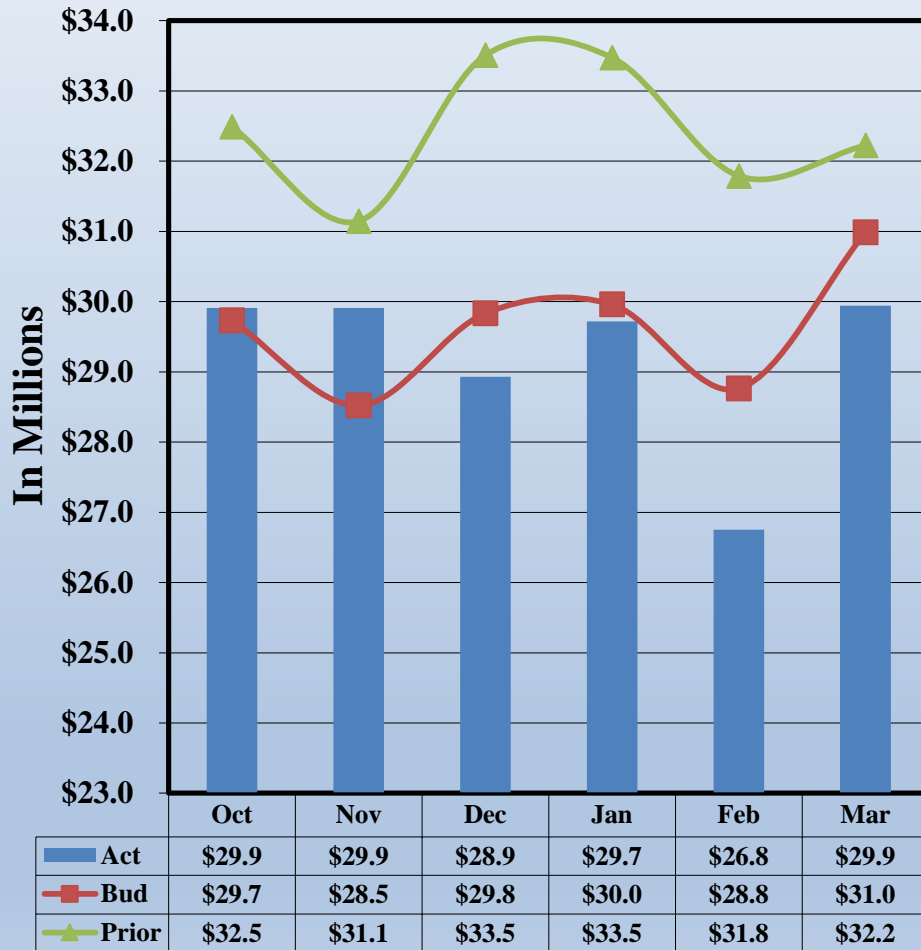
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.9	\$ 4.0	\$ 5.2
Var %		-1.9%	-25.6%
Year-To-Date	\$ 23.9	\$ 23.1	\$ 30.8
Var %		3.3%	-22.5%
Annualized	\$ 49.0	\$ 52.1	\$ 61.7
Var %		-6.0%	-20.6%

Total Operating Expense

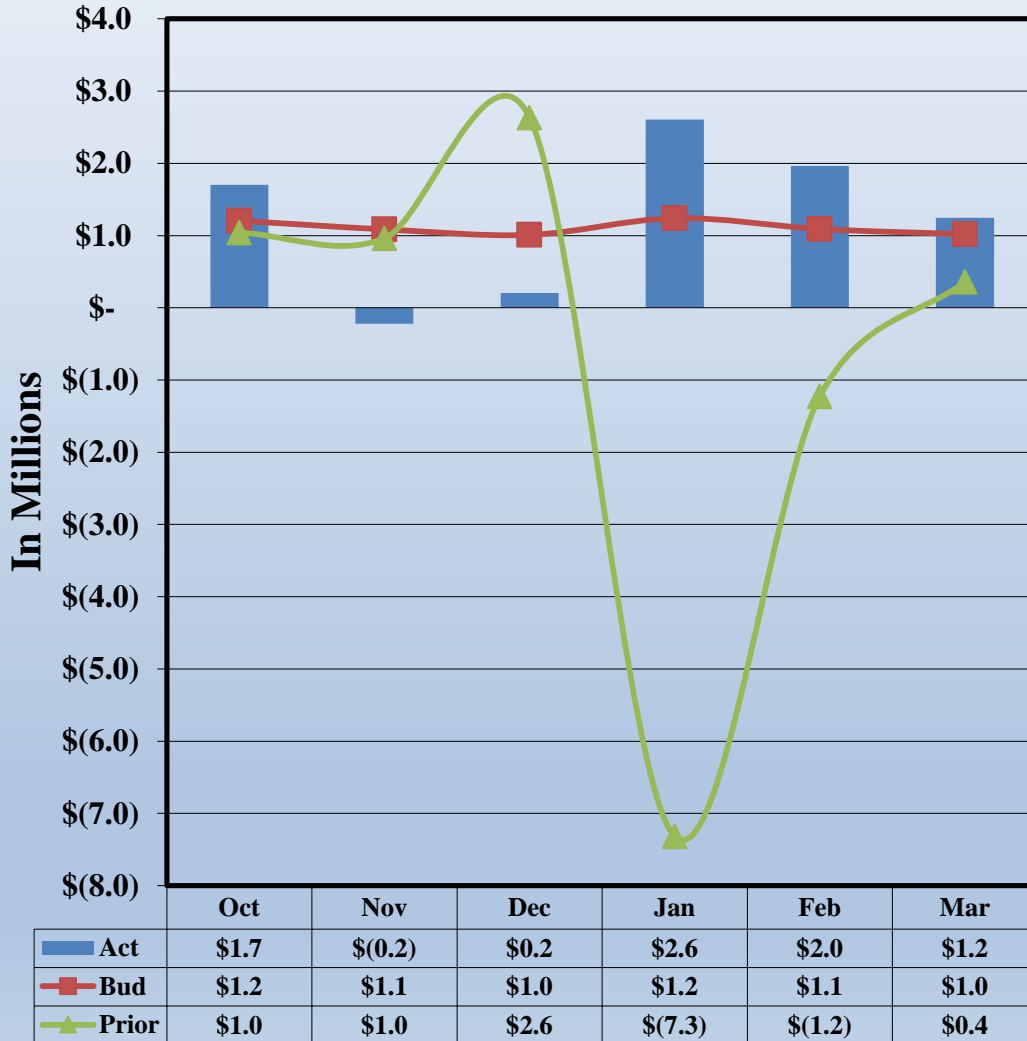
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.9	\$ 31.0	\$ 32.2
Var %		-3.4%	-7.1%
Year-To-Date	\$ 175.2	\$ 177.8	\$ 194.6
Var %		-1.5%	-10.0%
Annualized	\$ 336.0	\$ 371.0	\$ 384.7
Var %		-9.4%	-12.7%

Operating EBIDA

Ector County Hospital District Operations

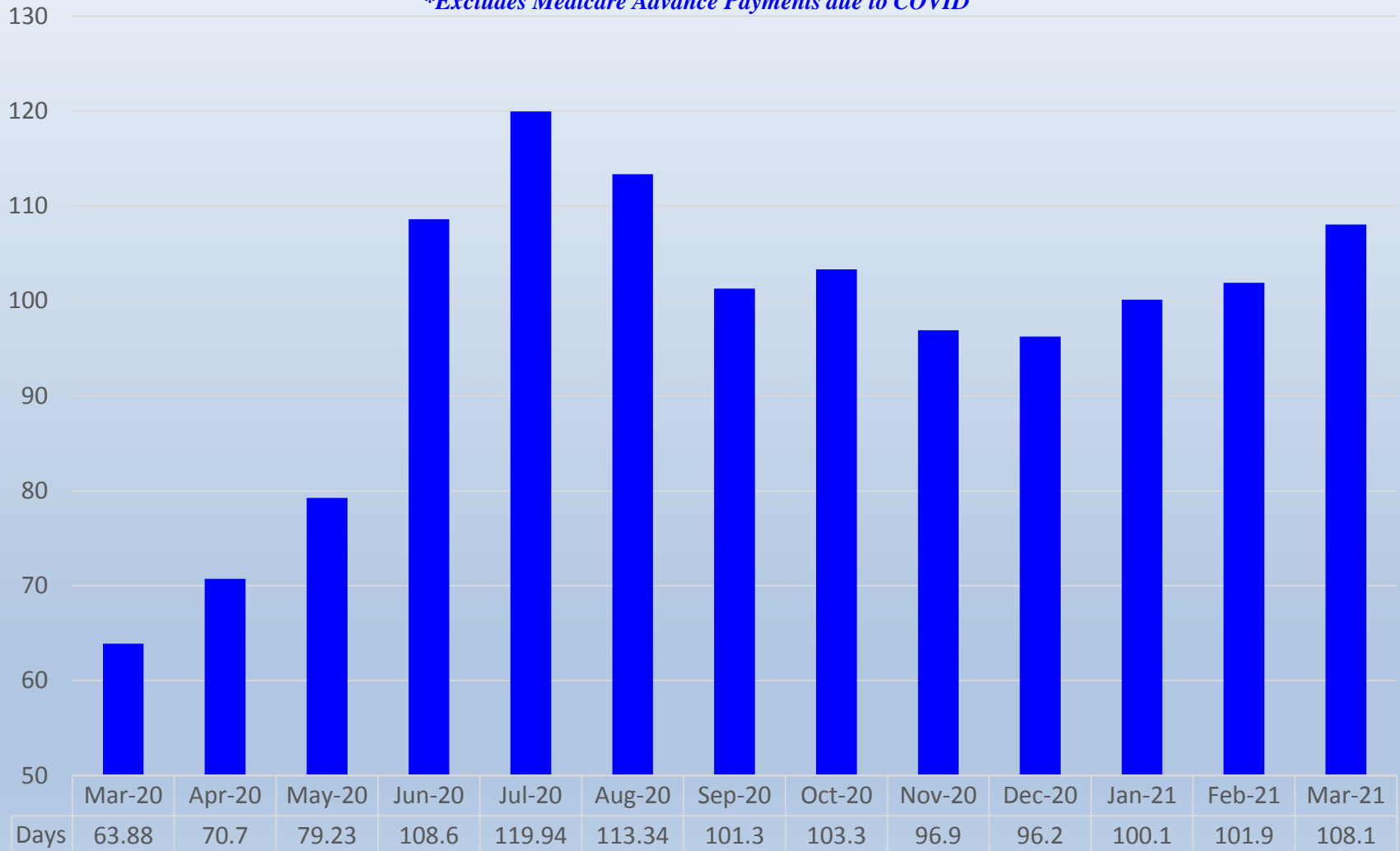


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.2	\$ 1.0	\$ 0.4
Var %		20.0%	200.0%
Year-To-Date	\$ 7.5	\$ 6.7	\$ (3.5)
Var %		11.9%	-314.3%
Annualized	\$ 8.1	\$ 19.2	\$ (12.5)
Var %		-57.8%	-164.8%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



May Board Report

Regional Services

Regional Updates

- Dr Levinger introduction to Primary Care Providers 5/12
- Regional Newsletter to begin going out quarterly

Site Visits

Big Spring- Met with VA case management director, discussed all of new MCH providers. She stated they usually have no issues getting patients referred to us. She stated since COVID they are behind on sending referrals out and having to get new referral initiated with some offices. I have let her know our providers are able to take care of VA patients she was glad to hear this. She stated she recalled they do have some issues in the past when requesting diagnostics. She stated they have a nurse practitioner who orders these and we are unable to take orders from NP. I have let her know I would check into this and get back with her. Provider her with my contact information to call if there were any needs we can assist with.

Attempted to meet with new CNO, unavailable at this time. Will attempt to call and introduce myself.

Provided Internal medicine office (Dr Carrasco), Family Medicine (Dr Barclay), and Acute Surgery updated list of Procure Providers and discussed new Liver Multiscan Procedure.

Stanton- Provided updates to clinics about new providers. Will work to schedule a visit with Providers on next site visit.

Reeves- Met with CNO Faye Lease, we discussed COVID updates and visitor polices. They are expecting to move into their new building by the end of year this year. I have let her know we are glad to see MCH coming off diversion more. She stated they have not had any issues with transfers recently. I reminded her again we have our 24/7 coverage from the Covenant physicians for pediatrics and updated her about the newest providers we have added to MCH. She requested some information about our suicide policies, I have connected her with Nikki our suicide committee lead.

Met with clinic staff provided updates about new providers they voiced no concerns with getting patients into our clinic.

Andrews- met with Mike Marshall and ED staff, discussed recent transfer issue. Mike stated they are doing well they are seeing a decrease in COVID numbers and glad to see MCH off diversion more.

Met with Dr Nayaks office and referral specialist Theresa. She stated she has no issues getting into any of our clinics, she requested a phonebook similar to Covenants for our providers. I have let her know we are working on this. She was glad to hear about the providers we have added. Dr. Nayak will be moving to new office within a month.

Seminole- met with clinic staff at Primary Care Clinic in hospital, provided updates about new providers and left contact information for referral specialist.

Met with Dr Watson staff also provided updates with new providers and left contact information.

Crane- Met with Dr Gumato's office. Provided information on new providers and spoke with the clinic about some ways we will be sharing information with them in the future. They are happy to hear this. They stated they currently get a large packet after patients are discharged but they usually do not need all of that information so this will be helpful to them.

Rankin- met with Dr Graham and Troy Willburn, they stated they have not had any recent issues with getting patients transferred to us. They also stated how pleased they are with Dr Farber's service and how much this has helped their community. They stated they have not had any COVID cases recently and are thankful for that. I have let them know about our Covenant Pediatric coverage, they stated they actually did speak with Dr Li a few weeks ago and she was great. Although we were not able to take the patient they were quickly connected with a provider in Covenant who was able to. I have let them know I will get them copies in the clinic of all of our protocols we share with facilities to help with transfers.

Big Lake- Spoke with CNO John Michael, D. Bushnell, NP, and nurse in ED. I have provided them with updated provider list. They were glad to hear we have a hand specialist. They stated they are usually sending these patients to Midland or San Angelo. They are seeing a rapid decline in COVID patients. No recent issues with transfers.

Met with new clinic Manager Dioselen, introduced self and role. She was glad to hear about the new providers we have. She will pass all of this information along to her providers. I have let her know I would like to meet with providers if possible, she will get back with me about potential dates.

Telehealth updates:

- MCH Telecare- 19 visits
- MCH Procare- 191 visits (4%)
- In May we will begin preparing our Urgent Care and Retail providers to provide Telehealth visits to the community.

A RESOLUTION OF THE ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS, ADOPTING THE GUIDELINES AND CRITERIA GOVERNING TAX ABATEMENT AND BUSINESS INCENTIVES IN THE REINVESTMENT ZONES AND ENTERPRISE ZONES; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, it has been at least two years since the Guidelines and Criteria were last adopted; and

WHEREAS, Section 312.002(c) limits the effective period to two years; and

WHEREAS, the Board of Directors wishes the Ector County Hospital District to continue to be eligible to participate in the tax abatement program; and

WHEREAS, the proposed Guidelines and Criteria comply with Chapter 312, Texas Tax Code; and

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT:

Section 1. That the facts stated in the preamble are found to be true and correct and are incorporated herein by reference.

Section 2. That the Guidelines and Criteria Governing Tax Abatement and Business Incentives in the Reinvestment Zones and Enterprise Zones, attached hereto as Exhibit "A," are approved and adopted.

Section 3. That this resolution and the Guidelines and Criteria shall be effective upon approval.

The foregoing resolution was approved and adopted on May 4, 2021, by the following vote: _____ in favor, _____ opposed.

Approved the 4th day of May, A.D., 2021.

Don Hallmark, Board President

ATTEST:

David Dunn, Board Secretary

ADOPTED ECTOR COUNTY GUIDELINES AND CRITERIA FOR TAX ABATEMENT

I. PURPOSE

Ector County, herein referred to as “the County,” is committed to the promotion of quality development in all parts of the County and to improving the quality of life for its citizens. In order to help meet these goals, the County will consider recommending tax abatement to stimulate growth and development. Any such incentive shall be provided in accordance with the procedures and criteria outlined in this document. However, nothing in these guidelines shall imply or suggest, or be construed to imply or suggest, that the County is under any obligation to provide any incentive to any applicant. All such applications for tax abatement shall be considered on an individual basis with regard to both the qualification for abatement and the amount of any abatement.

II. DEFINITIONS

As used within these guidelines and criteria, the following words or phrases shall have the following meaning:

1. **Abatement of Taxes:** To exempt from ad valorem taxation all or part of the value of certain Improvements placed on land located in the Zone for commercial/industrial development purposes for a period of time not to exceed ten (10) years.
2. **Affected Jurisdictions:** The City of Odessa, the County of Ector, the Ector County Independents School District, the Ector County Hospital District, Odessa Junior College.
3. **Abatement Agreement:** A contract between a property owner and the Affected Jurisdictions for the abatement of taxes on property located within the Zone as authorized V.T.C.A., Tax Code, Section 312.204(a).
4. **Base Year Value:** The assessed value of the property eligible for tax abatement as of January 1 preceding the execution of an Abatement Agreement as herein defined.
5. **Commercial Facilities:** Facilities classified as commercial include office, service, or retail.
6. **Distribution Facility:** A building or structure including Tangible Personal Property used or to be used primarily to receive, store, service or distribute goods or materials.

7. **Existing Facility or Structure:** A Facility as of the date of execution of the Tax Abatement Agreement, located in or on Real Property eligible for tax abatement.
8. **Facility:** The commercial or industrial improvements made to Real Property eligible for tax abatement and including the building or structure erected on such Real Property and/or any Tangible Personal Property to be located in or on such property.
9. **Improvements to Real Property:** Shall mean the construction, addition to, structural upgrading of, replacement of, or completion of any Facility to be located upon Real Property, as herein defined or any Tangible Personal Property to be placed in or on said Real Property.
10. **Job:** Means a new permanent job that has provided at least 1820 hours of employment a year to an employee and is intended to exist during the period of a contract. Except for tax abatement purposes, it must be for a qualified employee provided for a qualified business.
11. **Manufacturing Facility:** A facility which is or will be used for the primary purpose of the production of goods or materials or the processing or change of goods or materials to a finished product.
12. **New Facility:** The construction of a new facility on previously undeveloped Real Property eligible for tax abatement in the Reinvestment Zone.
13. **Other Basic Industry:** A facility other than a distribution center facility, a research facility, a regional service facility, or a manufacturing facility which produces goods or services or which creates new or expanded job opportunities and services a market either within or outside of Ector County, Texas.
14. **Owner:** The record title owner of Real Property or the legal owner of Tangible Personal Property. In the case of land leased from an Affected Jurisdiction, the lessee shall be deemed the owner of such leased property together with all improvements and Tangible Personal Property located thereon. In the case of land leased from private property owner, both the owner and lessee shall be deemed subject to execution of the Tax Abatement Agreement.
15. **Productive Life:** The number of years a commercial or industrial facility is expected to be in service.
16. **Qualified Business:** A business that is located in or committed to location in the Zone. The business must retain this qualified status throughout the specified period.
17. **Real Property:** Land on which improvements are to be made or fixtures placed.

18. **Regional Services Facility:** A facility, the primary purpose of which is to service or repair goods or materials and which creates job opportunities within the Affected Jurisdictions.
19. **Reinvestment Zone:** Real property designated as a Reinvestment Zone under the provisions of V.T.C.A. Tax Code, Section 312.202.
20. **Renovation of Existing Facilities or Structures:** The addition of buildings, structure, machinery or equipment to a facility after the date of execution of an Abatement Agreement.
21. **Tangible Personal Property:** Any Personal Property, not otherwise defined herein, and which is necessary for the property operation of any type of commercial or industrial facility.

III. GUIDELINES AND CRITERIA

Improvements eligible for abatement include the following:

Aquaculture/agriculture facility,
 Distribution center facility,
 Manufacturing facility,
 Office building,
 Regional entertainment/ tourism facility,
 Renewable power facility and fixtures,
 Research facility,
 Historic building in a designated area, or
 Other basic industry.

Requests for abatement will be evaluated according to factors including, but not limited to, the following:

- (1) **Jobs.** Projected new jobs created, including the number and type of new jobs, the number and type of jobs retained, the average payroll, and the number of local persons hired.
- (2) **Fiscal Impact.** The amount of real and personal property value that will be added to the tax roll for both eligible and ineligible property, any County financed infrastructure improvements that will be required by the facility, any infrastructure improvements proposed to be made by the facility, and the compatibility of the project with the County's master plan for development.
- (3) **Community Impact.** The pollution, if any, as well as other potential negative environmental impact on the health and safety of the community

resulting from the proposed project; whether the project will revitalize a depressed area; potential business opportunities for local vendors; alternative development possibilities for the proposed site; the impact on other taxing entities; and/or whether the improvement is expected to solely or primarily have the effect of transferring employment from one part of Ector County to another.

IV. ABATEMENT AUTHORIZED

- (a) **Authorized Date.** A facility shall be eligible for tax abatement if it has applied for such abatement prior to the commencement of construction: provided, that such facility meets the criteria for granting tax abatement in reinvestment zones created by Ector County pursuant to these Guidelines and Criteria. Property may be exempted from taxation under these guidelines for a period not to exceed the statutory limitations.
- (b) **Creation of New Value.** Abatement may only be granted for the additional value of or increase in value to eligible improvements made subsequent to the filing of an application for tax abatement and specified in the abatement agreement between the County and the property owner or lessee and lessor, subject to such limitations as the Tax Abatement Statute and these Guidelines and Criteria may require.
- (c) **New and Existing Facilities.** Abatement may be granted for new facilities and improvements to existing facilities for purposes that leads to additional job creation expansion that leads to additional job creation. If the modernization project includes replacement of a facility existing at the time of application, the abated value shall be the value of the new unit(s) less the value of the old unit(s).
- (d) **Eligible Property.** Abatement may be extended to the value of buildings, structures, fixed machinery and equipment, site improvements, and office space and related fixed improvements necessary to the operation and administration of the facility.
- (e) **Ineligible Property.** The following types of property shall be fully taxable and ineligible for abatement:
 - (1) land,
 - (2) animals,
 - (3) inventories,
 - (4) supplies,
 - (5) tools,
 - (6) furnishings, and other forms of movable personal property (except as provided below),
 - (7) vehicles,

- (8) vessels,
- (9) aircraft,
- (10) housing or residential property,
- (11) hotels/motels, restaurants
- (12) fauna,
- (13) flora,
- (14) retail facilities,
- (15) any improvements including those involved in the production, storage or distribution of natural gas or fluids that are not integral to the operation of the facility, and
- (16) property owned or used by the State of Texas or its political subdivisions or by any organization owned, operated or directed by a political subdivision of the State of Texas.

This provision shall not be interpreted to disallow abatement for property located in the Odessa Industrial Park. Nor shall this provision be interpreted to disallow abatement where the eligible property to be abated may be located on or affixed to land owned by the State or a subdivision of the State, but is wholly owned by the party seeking the abatement.

Equipment constituting personal property located in the reinvestment zone shall remain eligible for abatement provided the equipment is awaiting installation to become a permanent part of a fixture located or to be constructed in the reinvestment zone that is or will be eligible for property tax abatement, including any replacement parts.

- (f) **Owned/Leased Facilities.** If leased property is granted abatement, the agreement shall be executed with the lessor and lessee. If the eligible property to be abated is located on or affixed to leased land, but is wholly owned by the party seeking the abatement, the agreement shall be executed only with the owner of the property to be abated.
- (g) **Value and Term of Abatement.** Abatement shall be granted effective with the January 1 valuation date immediately following the date of execution of the agreement. The value of new eligible properties shall be abated according to the approved agreement between the applicant and the governing body. The governing body, in its sole discretion, shall determine the amount of any abatement.

The abatement may be extended from the date of the initial agreement by modification provided the statutory requirements for modification are met.

- (h) **Construction in Progress.** If a qualifying facility has not been placed in service as of January 1 following execution of the abatement agreement, the taxpayer may apply for a one-year extension of the term of abatement.

Said extension must be applied for prior to the end of the calendar year in which the abatement agreement is executed.

- (i) Taxability. From the execution of the abatement contract to the end of the agreement period, taxes shall be payable as follows:
 - (1) The value of ineligible property as provided in Part IV(e) shall be fully taxable.
 - (2) The base year value of existing eligible property, meaning the value of the property for the year in which the abatement agreement is executed, shall be fully taxable.
 - (3) The additional value of eligible property shall be taxable as provided for by the applicable abatement agreement between the owner and the County.

V. APPLICATION FOR TAX ABATEMENT

- (a) Any present or potential owner of taxable property in Ector County may request the creation of a reinvestment zone and tax abatement by filing a written request with the County.
- (b) The application shall consist of a completed application form accompanied by:
 - (1) a general description of the proposed use and the general nature and extent of the modernization, expansion or new improvements to be undertaken;
 - (2) a descriptive list of the improvements that will be a part of the facility;
 - (3) a map and property description or a site plan;
 - (4) a time schedule for undertaking and completing the planned improvements;
 - (5) for modernized facilities, a statement of the assessed value of the facility, separately stated for real and personal property, for the tax year immediately preceding the application; and,
 - (6) Financial and other information as deemed appropriate for evaluating the financial capacity and other factors of the applicant.

- (c) Upon receipt of a completed application, the County receiving such application shall notify in writing the presiding officer of the legislative body of each affected jurisdiction. Before acting upon the application, the County shall through public hearings as described below afford the applicant and the designated representative of any affected jurisdiction and any member of the public the opportunity to show cause why the abatement should or should not be granted. Notice of the public hearing shall be clearly identified on an agenda of the legislative body of the County to be posted at least twenty (20) days prior to the hearing.
- (d) The County shall approve or deny the application for tax abatement within sixty (60) days after receipt of the application. The presiding officer of the County shall notify the applicant of the approval or disapproval promptly thereafter.
- (e) Statutory Requirements: Not later than the seventh (7th) day before the date of the hearing, notice of the hearing must be: (1) delivered in writing to the presiding officer of each taxing unit that includes in its boundaries real property that is to be included in the proposed reinvestment zone, and (2) published in a newspaper of general circulation in the County. At the hearing, the Commissioners Court evaluates the application against the criteria described in these guidelines and decides by majority vote whether to designate the property for which the abatement is sought as a reinvestment zone. If the reinvestment zone is designated, the Commissioners Court shall pass an order to that effect. An order designating an area as a reinvestment zone is valid for five years from the date of designation. Once the area is designated as a reinvestment zone, the Commissioners Court may then arrange to consider for approval of the tax abatement agreement between the applicant and the county, which it may do at any regularly scheduled meeting, provided notice requirements are met. At least seven days prior to entering into a tax abatement agreement, the County must give written notice of its intent to do so to the presiding officer of each taxing unit that includes in its boundaries real property that is to be included in the proposed reinvestment zone, along with a copy of the proposed tax abatement agreement. At the regularly scheduled meeting, the Commissioners Court may finally vote by simple majority to enter into the tax abatement agreement, or to decline.
- (f) Expedited consideration of application. If the County determines that the application should receive expedited consideration, the Commissioners Court may combine the steps described in the preceding paragraph into a single, regularly scheduled meeting of the Commissioners Court, provided the County meets the procedural prerequisites for each step.
- (g) A request for a reinvestment zone for the purpose of abatement shall not be granted if the County finds that the request for the abatement was filed

after commencement of construction, alteration, or installation of improvements related to a proposed modernization, expansion, or new facility.

- (h) Variance. Requests for variance from the provisions of Subsections (a) through (e) of Part IV may be made in written form to the County Commissioners Court. Such request shall include a complete description of the circumstances explaining why the applicant should be granted a variance. Approval of the request for variance requires a three-fourths (3/4) vote of the Ector County Commissioners Court.

VI. PUBLIC HEARING

- (a) If, after a public hearing, the County Commissioners Court weighs the relevant factors listed in these guidelines and determines that granting the abatement is not in the best interests of the County, the Court shall deny the abatement.
- (b) Neither a reinvestment zone nor an abatement agreement shall be authorized if it is determined that:
 - (1) There would be a substantial and unreasonable adverse affect on the provision of government services or the overall tax base of the County.
 - (2) The applicant has insufficient financial capacity.
 - (3) Planned or potential use of the property would constitute a hazard to public safety, health, or morals.
 - (4) Planned or potential use of the property violates any other governmental codes or any applicable law.

VII. AGREEMENT

- (a) After approval of the tax abatement application, the County shall formally pass a resolution and execute an agreement with the owner of the facility and the lessee involved, if any, which shall include:
 - (1) Estimated value to be abated and the base year value.
 - (2) Percent of value to be abated each year.
 - (3) The commencement date and the termination date of abatement.

- (4) The proposed use of the facility, nature of construction, time schedule for undertaking and completing the planned improvements, map, property description, and improvements list.
 - (5) Contractual obligations in the event of default, including a provision for cancellation and recapture of delinquent taxes, provisions for administration and assignment as provided herein, and any other provision that may be required for uniformity or by state law.
 - (6) Performance criteria for continuation of the abatement.
 - (7) Amount of investment and average number of jobs involved for the period of abatement.
 - (8) A provision that the contract shall meet all of the requirements of Texas Tax Code Sec. 312, et. seq.
- (b) Such agreement shall be executed within sixty (60) days after approval of the agreement.
 - (c) The County shall make its own determination of abatement which shall not bind any other affected taxing entity.

VIII. RECAPTURE

- (a) In the event that the facility is completed and begins producing product or service, but subsequently discontinues production of product or service for any reason other than fire, explosion, or other casualty or accident or natural disaster for a period of more than one (1) year during the abatement period, then the agreement shall terminate and so shall the abatement of taxes for the calendar year during which the agreement is terminated. The taxes otherwise abated for that calendar year shall be paid to the County within sixty (60) days from the date of termination.
- (b) Should the County determine that the owner is in default of the agreement, the County shall notify the owner of the defect in writing at the address stated in the agreement, and if such defect is not cured within sixty (60) days from the date of such notice ("Cure Period"), then the agreement shall be terminated. Where cure of the proposed defect requires action undertaken over a period of time, the contract will not be considered to be in default if the performing party has undertaken efforts to cure the defect and is diligently pursuing those efforts.
- (c) In the event that the company or individual:

- (1) allows its ad valorem taxes owed the County to become delinquent, and to remain delinquent for a period of thirty (30) days following notice of the delinquency without instituting proper legal procedures for their protest and/or contest; or
- (2) violates in a way any of the terms and conditions of the abatement agreement and fails to cure same during the Cure Period;

the agreement shall be terminated and all taxes previously abated by virtue of the agreement will be recaptured and paid within sixty (60) days of the termination. A failure to abide by estimated timelines for construction will not be considered to be a material breach of this agreement, provided the owner makes a reasonable effort to meet the estimated timeline.

IX. ADMINISTRATION

- (a) The Chief Appraiser of the Ector County Appraisal District shall annually determine an assessment of the real and personal property comprising the reinvestment zone. Each year the company or individual receiving the abatement shall furnish the designee of the County with such information as may be necessary to determine continued eligibility for abatement. Once the value has been established, the Chief Appraiser shall notify the County of the amount of assessment. Additionally, the County designee shall notify the County of the number of new or retained employees associated with the facility or generated by the abatement agreement. Once value has been established, the Chief Appraiser shall notify the affected taxing jurisdictions of the amount of the assessment.
- (b) The agreement shall stipulate that employees and/or designated representatives of the County will have access to the reinvestment zone during the term of the abatement to inspect the facility to determine if the terms and conditions of the agreement are being met. All inspections will be made only after the giving of twenty-four (24) hours prior notice and will only be conducted in such manner as to prevent unreasonable interference with the construction and/or operation of the facility. All inspections will be made with one or more representatives of the owner in accordance with its safety standards.
- (c) Upon completion of construction the County shall annually evaluate each facility and report possible violations of the contract and/or agreement to the County.
- (d) All proprietary information acquired by the County for purposes of monitoring compliance with the terms and conditions of an abatement agreement shall be considered confidential.

X. ASSIGNMENT

- (a) Abatement may not be transferred or assigned by the owner to a new owner of the same property.

XI. SUNSET PROVISION

- (a) These guidelines are effective upon the date of their adoption and will remain in force for two (2) years, at which time all reinvestment zones and tax abatement contracts created pursuant to its agreements will be reviewed by the County to determine whether the goals of these guidelines and the Tax Abatement Statute have been achieved. Based on that review, these guidelines may be modified, renewed or eliminated. Such actions shall not affect existing contracts.
- (b) Prior to the date for review, as defined above, these Guidelines may be modified by a two-thirds (2/3) vote of the Ector County Commissioners Court, as provided for by the laws of the State of Texas.

XII. SEVERABILITY AND LIMITATIONS

- (a) In the event that any section, clause, sentence, paragraph, or any part of these guidelines is, for any reason, adjudged by any court of competent jurisdiction to be invalid, such invalidity shall not affect, impair, or invalidate the remainder of the guidelines.
- (b) Property that is in a reinvestment zone and that is owned or leased by a member of the Ector County Commissioners Court is excluded from property tax abatement.
- (c) If this Guideline Statement has omitted any mandatory requirement of the applicable tax abatement laws of the State of Texas, then such requirement is hereby incorporated as a part of these guidelines.

XIII. RESERVATION OF RIGHTS

These Guidelines and Criteria do not affect the County's right to enter into abatement agreements for property located within the City of Odessa pursuant to the existing agreement between the County and the City, regardless of whether such abatement agreements meet the criteria announced by these Guidelines.

Susan M. Redford, Ector County Judge

Freddie Gardner, Commissioner, Precinct 1

Barbara Graff, Commissioner, Precinct 2

Armando Rodríguez, Commissioner, Precinct 4

Attest:

Linda Haney
Ector County Clerk